EASTERN SIERRA
Sustainable Recreation Partnership

REGULAR PARTNER MEETING



March 4, 2024

EASTERN SIERRA
Sustainable Recreation Partnership

REGULAR PARTNER MEETING



March 4, 2024

Recording in Progress

Public lands in the United States hold the creation stories, burial grounds, and ceremonies of Indigenous people who were killed or forcibly removed from their ancestral homes during territorial acquisition.

Many tribes, comprised of different bands, live in the Eastern Sierra region, caring for their native lands as they coexist with the ongoing impacts of colonization. Past or present tribes and bands associated with the region that this effort is aware of include, but are not limited to, the Miwok, Mono Lake Kutzadika'a, Mono/Monache, Nüümü (Paiute), Newe (Shoshone), Timbi-Sha, Utu Utu Gwaitu Paiute, and Washoe.

Two Nüümü terms describe the region and provide important context to ideas offered in this presentation. The first is Pamidu Toiyabe (Western Mountains), and the other, more widely known, place name is Payahuunadü (The Place Where Water Flows).

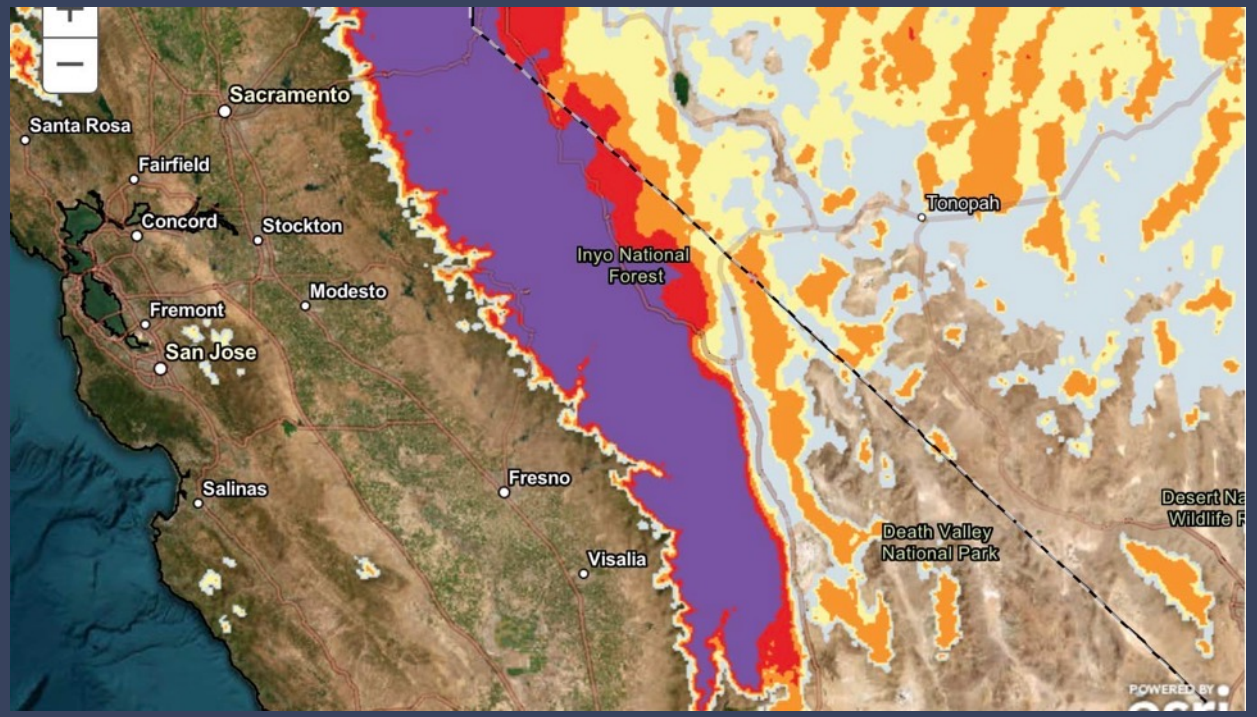
This acknowledgement is an invitation to all organizations, residents, and visitors to recognize the way this history has shaped the present as all parties work together in anticipation of a better future.

What is the ESSRP

EASTERN SIERRA
Sustainable Recreation Partnership

"A public/public partnership between tribal, local, state, and federal government agencies and a regional voice for sustainable outdoor recreation in California."

Welcome + Housekeeping



The Storm

- Monday Updates ? – *Detailed report outs with Partner Insights and Updates*

Welcome + Housekeeping



Election Day

- Tuesday March 5 – *Presidential Primary Election + Local Elections*

Welcome + Housekeeping



Sierra Nevada Conservancy

- Draft Strategic Plan – Public comment closes Friday, March 8 at 5 pm
- *Comments can be emailed or delivered in person at SNC's March 7 Governing Board Meeting in Sacramento*

Welcome + Housekeeping



Rob Patterson

- *New Town Manager, Town of Mammoth Lakes*

Welcome + Housekeeping



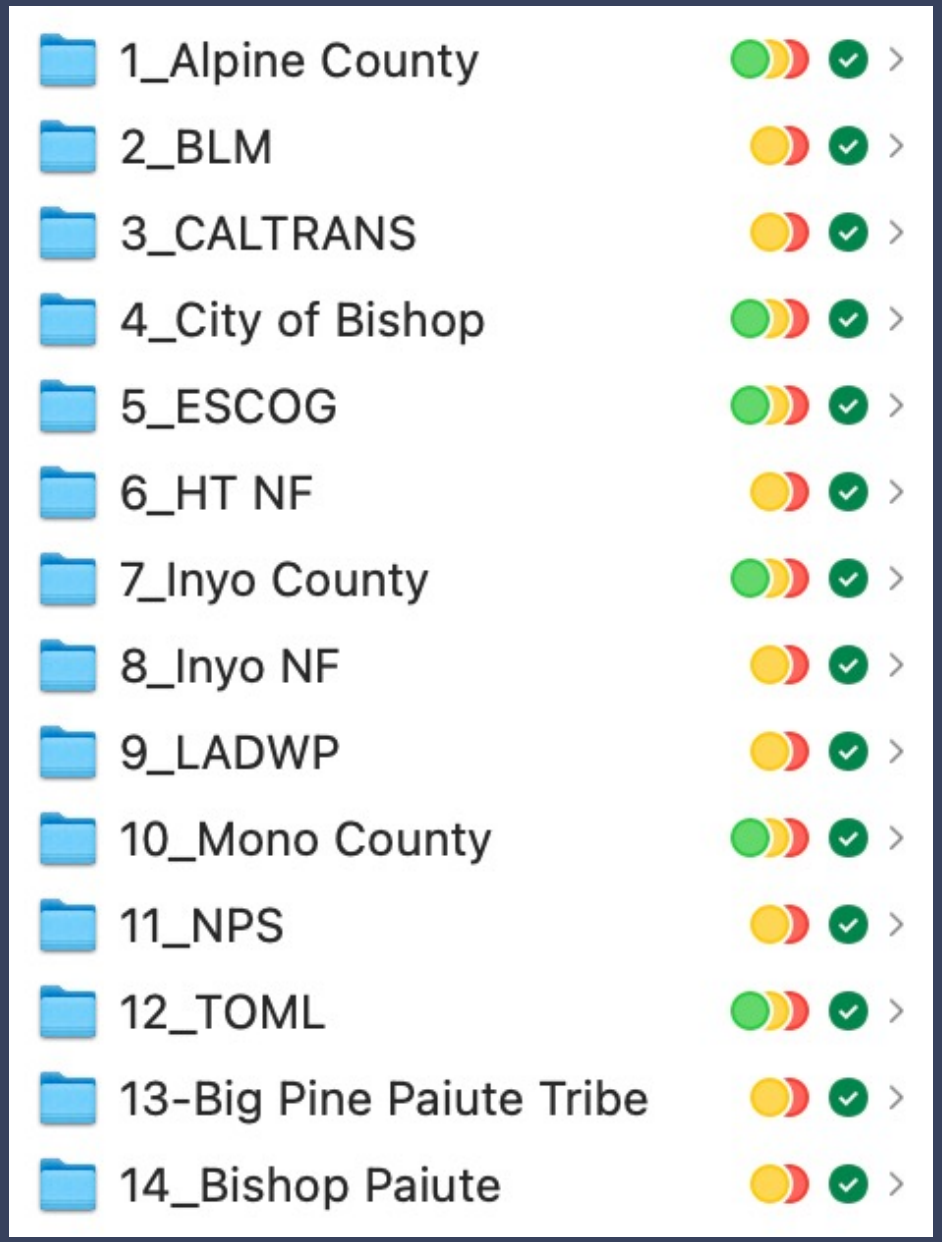
Dan Holler

- *Retiring Town Manager, Town of Mammoth Lakes*

Hot Links March 4, 2024 - Regional Recreation Focused

* Welcome + Housekeeping
    * What is the ESSRP
        * Eastern Sierra Sustainable Recreation Partnership (ESSRP)
        * Review the critical documents of the Eastern Sierra Sustainable Recreation Partnership
    * Introduction / Farewells
        * The Storm
        * Election Day
            * CA Secretary of State
        * SNC's Draft Strategic Plan
            * Comment on SNC's Draft Strategic Plan
        * Rob Patterson - New Town Manager, Town of Mammoth Lakes
* Regional Updates: Eastern Sierra Sustainable Recreation Projects
    * JLL + Visit California: Regional Tourism Strategic Plans / "High Sierra" Region
        * Regional Strategic Tourism Plans
    * Eastern Sierra Council of Governments
        * The Eastern Sierra Council of Governments Website
        * Sustainable Recreation and Tourism Program
        * Towns to Trails
            * ESCOG: Towns to Trails Web Page
            * Towns to Trails Website

Progress on MOU Signatories



ESSRP MOU Outreach

- Regional Partners
  - CAL TRANS District 9
  - LADWP
  - Big Pine Paiute Tribe
  - Bishop Paiute Tribe

Progress on MOU Signatories

- 1_Alpine County
- 2_BLM
- 3_CALTRANS
- 4_City of Bishop
- 5_ESCOG
- 6_HT NF
- 7_Inyo County
- 8_Inyo NF
- 9_LADWP
- 10_Mono County
- 11_NPS
- 12_TOML
- 13-Big Pine Paiute Tribe
- 14_Bishop Paiute

ESSRP MOU Outreach

- Federal Partners
  - National Park Service (5 Units)
  - Bureau of Land Management
  - Inyo National Forest
  - Humboldt / Toiyabe National Forest



Regional Updates: Eastern Sierra Sustainable Recreation Projects



Visit California's Regional Strategic Tourism Plans



VISIT CALIFORNIA

Regional Strategic Tourism Plans

September 21, 2022

EY JLL

Phase 4

Sustainability Evaluation: Scorecard Development and Contextualization

The unique requirements of different destinations and stakeholders suggest that no one-size-fits-all approach will ever do the job. Our process is unique in that it ties quantitative and qualitative destination Critical Success Factors to globally recognized standards for sustainability (the UNWTO's Sustainable Development Goals), ensuring consistency with global best practices and a practical framework for implementation.

Once all the indicators and assessment criteria are validated and finalized, we will conduct the CSF assessments with a wide group of state and regional tourism industry stakeholders, as well as other stakeholders at the intersection of tourism and sustainability (e.g., transportation, environment, infrastructure, housing, community).



risklayer analysing and managing catastrophe risk JLL

Visit California's Regional Strategic Tourism Plans

Phase 4

Sustainability Evaluation: Destination Stewardship Assessment

Our scope related to Sustainable Destination Stewardship will leverage data from JLL's Destination Readiness and Demand Driver tools and Risklayer's Destination Risk Assessment software, as well as input from key tourism and non-tourism stakeholders (e.g., environment, housing, public safety, transportation, etc.), and industry best practices to create a Destination Stewardship Assessment for each region that will be foundational to strategic recommendations for sustainable destination management.

The Assessment will result in recommendations for each region across consistent critical success factors for destination stewardship, which will ultimately be easily consolidated and communicated at the state level. The Assessment will also inform areas of further analysis as they related to destination sustainability, per the RFP requirements (e.g., responsible travel, climate impact, safeguarding natural and cultural assets, etc.

Destination Stewardship Assessment	
Critical Success Factors	Sample Key Performance Indicators
Managing sustainable tourism	• Do visitor surveys and other feedback mechanisms incorporate sustainability issues? • Are sustainability issues embedded in visitor information? • Is a key KPI growth in visitor volume during off-peak and shoulder-periods, and to less-frequented locations and attractions?
Local community engagement and quality of life	• Are resident surveys or other systematic feedback mechanisms, covering tourism issues, carried out and reported? • Is there a policy and a framework in place for protecting and monitoring accessibility (incorporating DEI principles) to natural and cultural sites for the local community? • Is data integrated, analyzed, and leveraged across public-sector functions (e.g., visitor data, vehicular and pedestrian mobility, public safety, environmental conservation, etc.) to support holistic destination management and quality of life for locals and visitors?
Tourism economy, digital initiatives, and transportation/ mobility	• Is data gathered and analyzed covering a range of measures of economic impact (e.g., volume, expenditure, employment, investment and spread of economic benefit in the destination)? • Does the digital strategy incorporate sustainability measures for recreational activities, attractions, transportation, and dining and lodging options? • Has there been investment in and promotion of sustainable transport infrastructure, including public transport and low emissions vehicles?
Environmental awareness and conservation	• Is there a list of natural heritage sites and assets, indicating type, conservation status and vulnerability? • Do you monitor visitor flows and impact on natural sites, with results shared across the destination? • Do regulations, guidelines and zoning for tourism development and activities incorporate the consequences of climate change?
Engaging public & private stakeholders in policy and implementation/ investment	• How do tourism enterprises support local community and sustainability initiatives (e.g., renewable energy, environmentally friendly equipment, etc.), and how is this encouraged/incentivized by the destination? • Are resilience and sustainability requirements incorporated into RFPs for public-private tourism projects? • Are certification mechanisms available and promoted to tourism enterprises that achieve sustainability standards?

JLL

Phase 4

Sustainability Evaluation: Desti

Our scope related to Sustainable Destinatic
Demand Driver tools and Risklayer's Destin
non-tourism stakeholders (e.g., environme
practices to create a Destination Stewardsl
recommendations for sustainable destinat

The Assessment will result in recommenda
destination stewardship, which will ultimat
Assessment will also inform areas of furthe
requirements (e.g., responsible travel, clim

	De
Critical Success Factors	
Managing sustainable tourism	• Do visitor survey • Are sustainability • Is a key KPI grow locations and at
Local community engagement and quality of life	• Are resident surv out and reporte • Is there a policy (incorporating D • Is data integrate vehicular and pe holistic destinati
Tourism economy, digital initiatives, and transportation/ mobility	• Is data gathered expenditure, em • Does the digital transportation, a • Has there been public transport
Environmental awareness and conservation	• Is there a list of r vulnerability? • Do you monitor destination? • Do regulations, g consequences o
Engaging public & private stakeholders in policy and implementation/ investment	• How do tourism renewable ener encouraged/inc • Are resilience ar tourism project • Are certification sustainability sta

Phase 4

Sustainability Evaluation: Ecological and Culture Resources

SWCA brings knowledge of California's ecoregions, natural resources, cultural resources, built environments, and regulations to the JLL team. SWCA provides a holistic understanding of the baseline conditions of each region to the overall strategic tourism planning process.

SWCA will identify potential impacts to environmental and cultural resources and anticipate how physical changes that result from forces such as climate change may impact tourism at both the statewide and regional scales. Additionally, SWCA will bring an understanding of how impacts associated with tourism vary by region and will develop principles and strategies designed to protect those resources.

As part of the research and development of each regions' strategic tourism plans, SWCA will coordinate with JLL to provide the following ecological and cultural resource metrics, analyses, and tourism stewardship solutions for each region and statewide:

- SWCA will assist JLL to identify key local leadership and stakeholders for engagement in areas where tourism and the environment intersect.
- SWCA will work with JLL and review JLL's Demand Driver Scorecard and coordinate with local tourism officials and stakeholders to identify regional and statewide tourism-related environmental and cultural resources opportunities and constraints. This information can be used to support the 'asset and amenities inventory and evaluation' within the strategic tourism plan that is developed for each region.
- Based on stakeholder input and using publicly available data, SWCA will develop a geographic information system (GIS) containing relevant tourism-related spatial data layers to assist with the identification and analysis of key environmental and cultural resource assets, risks, and opportunities. In addition to regional and statewide analyses, urban vs. rural assessments will be made to determine the relative access and abundance of tourism assets in those areas.
- SWCA will produce informative data visualizations and maps that can be incorporated into the strategic tourism plan documents or on public-facing websites and data portals to help promote tourism in each region.
- SWCA's technical staff and facilitation specialists will work with JLL staff, regional tourism officials, and various stakeholders to discuss environmental and cultural resource issues and to develop management and monitoring strategies for expanding the volume of and access to tourism assets, along with reviewing potential risks that may arise from those increases. United Nations Sustainable Development Goals (SDG) 14 and 15 (Life Below Water and Life on Land) will be incorporated into this review.
- SWCA will work with JLL to ensure tourism-related policy decisions are aligned with diversity, equity, and inclusion (DEI) considerations.
- SWCA will provide environmental-based principles and strategies to promote responsible and informed tourism activities.

Deliverable : Regional Scorecards

JLL will develop individualized scorecards per region that will be able to be viewed on a digital platform for ease of use.

SWCA ENVIRONMENTAL CONSULTANTS JLL

Visit Califo

Phase 4

Sustainability Evaluation: Desti

Our scope related to Sustainable Destinatic
Demand Driver tools and Risklayer's Destin
non-tourism stakeholders (e.g., environme
practices to create a Destination Stewardsl
recommendations for sustainable destinat

The Assessment will result in recommenda
destination stewardship, which will ultimat
Assessment will also inform areas of furthe
requirements (e.g., responsible travel, clim

	De
Critical Success Factors	
Managing sustainable tourism	• Do visitor survey • Are sustainability • Is a key KPI grow locations and at
Local community engagement and quality of life	• Are resident surv out and reporte • Is there a policy (incorporating D • Is data integrate vehicular and pe holistic destinati
Tourism economy, digital initiatives, and transportation/ mobility	• Is data gathered expenditure, em • Does the digital transportation, a • Has there been i public transport
Environmental awareness and conservation	• Is there a list of r vulnerability? • Do you monitor destination? • Do regulations, g consequences o
Engaging public & private stakeholders in policy and implementation/ investment	• How do tourism renewable ener encouraged/inc • Are resilience ar tourism project • Are certification sustainability sta

Phase 4

Sustainability Evaluation: Ecological an

SWCA brings knowledge of California's ecoregions, natu
regulations to the JLL team. SWCA provides a holistic u
the overall strategic tourism planning process.

SWCA will identify potential impacts to environmental a
that result from forces such as climate change may imp
Additionally, SWCA will bring an understanding of how
develop principles and strategies designed to protect t

As part of the research and development of each regior
provide the following ecological and cultural resource r
each region and statewide:

- SWCA will assist JLL to identify key local leac tourism and the environment intersect.
- SWCA will work with JLL and review JLL's De officials and stakeholders to identify regiona resources opportunities and constraints. Thi amenities inventory and evaluation' within t
- Based on stakeholder input and using public information system (GIS) containing relevan identification and analysis of key environme In addition to regional and statewide analys the relative access and abundance of tourisr
- SWCA will produce informative data visualiz tourism plan documents or on public-facing region.
- SWCA's technical staff and facilitation specia various stakeholders to discuss environmen management and monitoring strategies for along with reviewing potential risks that ma Development Goals (SDG) 14 and 15 (Life Bel review.
- SWCA will work with JLL to ensure tourism-r and inclusion (DEI) considerations.
- SWCA will provide environmental-based prir tourism activities.

Deliverable : Regional Scorecards

JLL will develop individualized scorecards per region th
for ease of use.

Phase 4

Workforce Development

Through JLL's partnership with Tourism Diversity Matters (TDM), we will focus on creating a more stable workforce by ameliorating housing imbalances and health and safety concerns. Tourism Diversity Matters' mission is to be a diversity resource that will educate, advocate, engage and empower the tourism and events industry in collaboration and cooperation with all other industry initiatives. They provide decision-makers in the tourism and events industry access, resources, and tactics to develop more effective Diversity, Equity, and Inclusion strategies to engage and retain a diverse workforce.

The Tourism Diversity Matters (TDM) Apprenticeship is an industry-driven, high-quality career pathway for a new generation of diverse Tourism professionals. The program develops a diverse talent of potential candidates who are qualified and ready to fill a position. This means that when a role becomes available, candidates are accessible and put forward for recruiting. A diverse workforce includes employees of different races, ethnicities, genders, sexual orientations, religions, and ages. Apprentices are not only able to put their learning into practice but are also learning and developing critical work-related skills such as leadership, communication, and analytical thinking. Networking: apprenticeships help candidates expand their professional network.

Apprenticeship programs benefit employers:

- Recruit and develop a highly skilled workforce that supports grow their business
- Improve productivity, profitability, and an employer's bottom line
- Create flexible training options that ensure workers develop the right skills
- Minimize liability costs through appropriate training of workers
- Receive tax credits and employee tuition benefits in participating states
- Increase retention of workers during and following the apprenticeship.

Tourism Diversity Matters apprenticeship provides candidates relevant work experience while mastering skills, classroom instruction, and a portable, nationally recognized credential in the Tourism industry.

- Combines aspects of supplied Job Descriptions to attract interested candidates.
- Develops a Flyer and Announcement to promote the Apprenticeship Program.
- Distributes Announcements and Flyers to targeted Workforce Development Programs, Local Colleges and Universities, Industry Associations, and Community Organizations.
- TDM Apprenticeship page receives all applicants acknowledging receipt and weekly updating the number of responses.
- Pre-screen all applicants and begin forwarding appropriate candidates for review.
- Facilitates cohort engagement, counseling sessions, and the Travel Academy curriculum.

Apprentices can choose tourism, hospitality, events, venue, or sports paths that align with their professional career goals. Host organizations will be able to create a sustainable talent pipeline to ensure a diverse and inclusive workforce. Each Apprentice will complete six hundred working hours among all three partners. During this time, they will gain experience working across multiple departments (i.e., marketing, sales, finance, operations, etc.)

To impact ethnic diversity in the tourism and events industry long term, we must first engage with young professionals in a meaningful way. For this apprenticeship program to succeed, there must be career planning, ongoing mentorship, support from our industry partners, and job placement at the end.

TDM TOURISM DIVERSITY MATTERS JLL

Visit Califo

Phase 4

Sustainability Evaluation: Desti

Our scope related to Sustainable Destinatic
Demand Driver tools and Risklayer's Destin
non-tourism stakeholders (e.g., environme
practices to create a Destination Stewardsl
recommendations for sustainable destinat

The Assessment will result in recommenda
destination stewardship, which will ultimat
Assessment will also inform areas of furthe
requirements (e.g., responsible travel, clim

	De
Critical Success Factors	
Managing sustainable tourism	• Do visitor survey • Are sustainability • Is a key KPI grow locations and att
Local community engagement and quality of life	• Are resident surv out and reporte • Is there a policy (incorporating D • Is data integrate vehicular and pe holistic destinati
Tourism economy, digital initiatives, and transportation/ mobility	• Is data gathered expenditure, em • Does the digital transportation, a • Has there been i public transport
Environmental awareness and conservation	• Is there a list of r vulnerability? • Do you monitor destination? • Do regulations, g consequences o
Engaging public & private stakeholders in policy and implementation/ investment	• How do tourism renewable ener encouraged/inc • Are resilience ar tourism project • Are certification sustainability sta

Phase 4

Sustainability Evaluation: Ecological an

SWCA brings knowledge of California's ecoregions, natu
regulations to the JLL team. SWCA provides a holistic u
the overall strategic tourism planning process.

SWCA will identify potential impacts to environmental a
that result from forces such as climate change may imp
Additionally, SWCA will bring an understanding of how
develop principles and strategies designed to protect t

As part of the research and development of each regior
provide the following ecological and cultural resource r
each region and statewide:

- SWCA will assist JLL to identify key local leac
tourism and the environment intersect.
- SWCA will work with JLL and review JLL's De
officials and stakeholders to identify regiona
resources opportunities and constraints. Thi
amenities inventory and evaluation' within t
- Based on stakeholder input and using public
information system (GIS) containing relevan
identification and analysis of key environme
In addition to regional and statewide analys
the relative access and abundance of tourisr
- SWCA will produce informative data visualiz
tourism plan documents or on public-facing
region.
- SWCA's technical staff and facilitation specia
various stakeholders to discuss environmen
management and monitoring strategies for
along with reviewing potential risks that ma
Development Goals (SDG) 14 and 15 (Life Be
review.
- SWCA will work with JLL to ensure tourism-r
and inclusion (DEI) considerations.
- SWCA will provide environmental-based prir
tourism activities.

Deliverable : Regional Scorecards

JLL will develop individualized scorecards per region th
for ease of use.

Phase 4

Workforce Development

Through JLL's partnership with Tourism Diversity Ma
workforce by ameliorating housing imbalances and l
mission is to be a diversity resource that will educate
industry in collaboration and cooperation with all ot
tourism and events industry access, resources, and t
Inclusion strategies to engage and retain a diverse w

The Tourism Diversity Matters (TDM) Apprenticeship
generation of diverse Tourism professionals. The pro
are qualified and ready to fill a position. This means
accessible and put forward for recruiting. A diverse v
genders, sexual orientations, religions, and ages. Ap
but are also learning and developing critical work-re
analytical thinking. Networking: apprenticeships hel

Apprenticeship programs benefit employers:

- Recruit and develop a highly skilled wo
- Improve productivity, profitability, anc
- Create flexible training options that en
- Minimize liability costs through approp
- Receive tax credits and employee tuitic
- Increase retention of workers during a

Tourism Diversity Matters apprenticeship provides c
classroom instruction, and a portable, nationally rec

- Combines aspects of supplied Job Des
- Develops a Flyer and Announcement to
- Distributes Announcements and Flyers
Colleges and Universities, Industry Ass
- TDM Apprenticeship page receives all a
number of responses.
- Pre-screen all applicants and begin for
- Facilitates cohort engagement, counse

Apprentices can choose tourism, hospitality, events,
career goals. Host organizations will be able to creat
inclusive workforce. Each Apprentice will complete s
this time, they will gain experience working across m
operations, etc.)

To impact ethnic diversity in the tourism and events
professionals in a meaningful way. For this apprentic
ongoing mentorship, support from our industry part

Phase 4

Sustainability Evaluation: Focused Assessments

Housing

Focus on understanding the impact tourism has on the housing market by region and the region's ability to house its tourism workforce.

This will include an analysis of the inventory of available housing units, short-term rentals, vacation homes vs. primary residences either to rent or buy, and rents and for-sale pricing especially considering the price points affordable to the tourism and local workforce.

Current State Assessment

To assess the current impact of tourism on the housing market, we will conduct qualitative and quantitative research to measure the current state of the housing market as it applies to tourism and prepare a housing snapshot for ease of comparison across regions. Gather and analyze key data relevant to understanding the current state of transportation infrastructure across all regions from a tourism perspective. Such data may include:

Quantitative Research:

- Quantitative research will include a review of demographic and socioeconomic data, homeownership and rental prices and trends, housing cost burden, housing characteristics (number of units, vacancy, age and type of structure), and tourism-related employment and wages by industry and occupation. These data points will support a gap analysis for income and affordability measures.

- In rural areas, the analysis will look to differentiate the applicability of data between the tourism-related workforce and other segments such as second-home owners.

Qualitative Research:

- Qualitative research will include conducting interviews with key stakeholders (e.g., tourism, civic, government leaders) to gain insights into the workings of the region's housing market, initiatives underway, and the perceptions/area challenges on housing from tourism (e.g., are there negative perceptions on the destination brand, perception of unsafe and/or unpleasant environment due to homelessness, and reality of unsafe environment particularly in urban environments?).

- Understand limitations on hiring/recruiting due to lack of proximate available housing/lengthy and inconvenient commutes.

Future Impact Mitigation

As part of the goals, strategy and action plan development, we will collect information on leading practices and models from across the country where communities have developed solutions to address these issues in both urban and rural communities.

- We will prepare a leading practice matrix that will include community size (geographic area and population), program type, funding, staffing, and other key elements overlayed with the current state analysis that will provide a springboard for exploring solutions to address the housing imbalance and that are actionable and implementable.

Monitoring Progress

Support the development of a performance scorecard to track the progress of new policies and solutions against goals using key performance indicators.

EY JLL

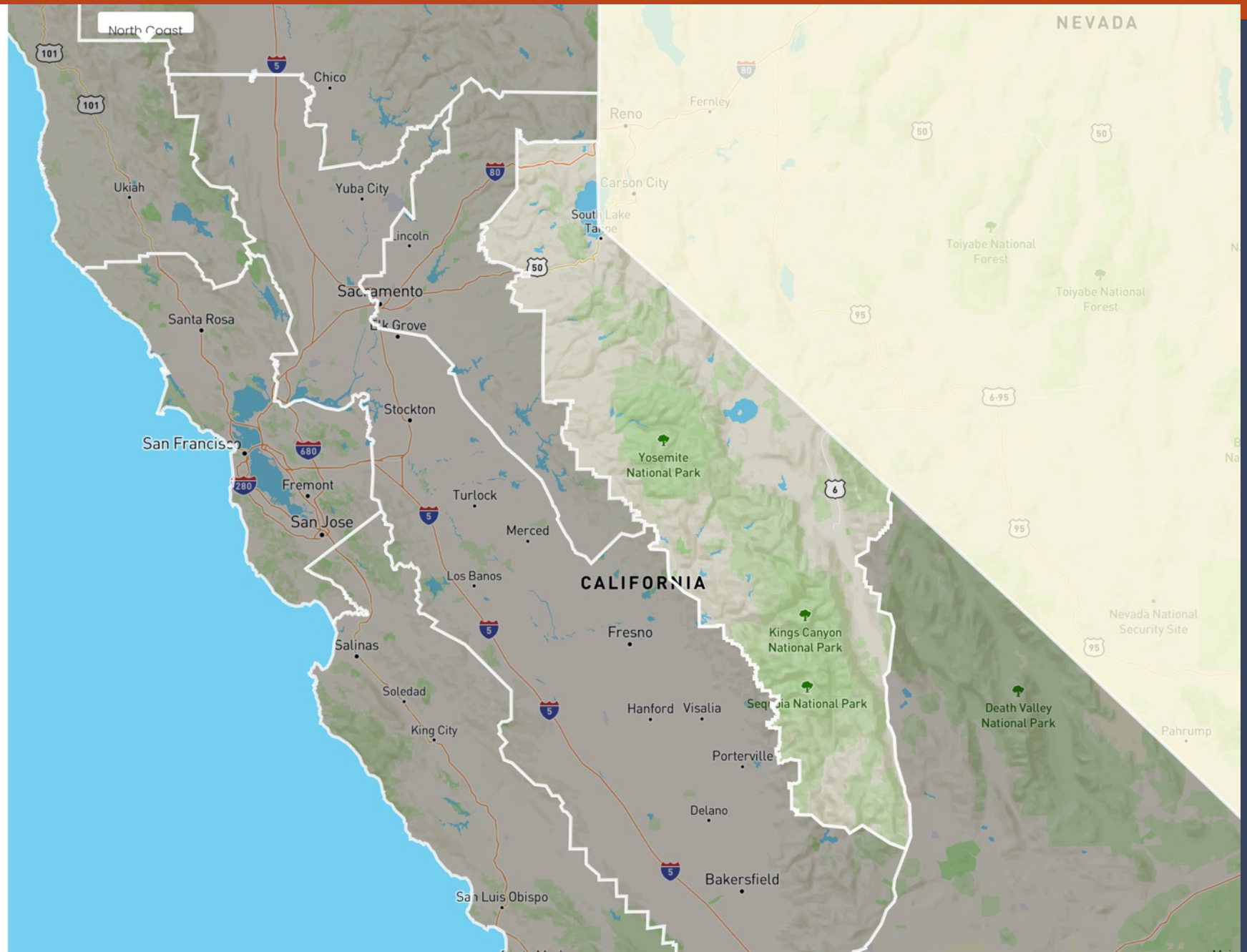
Visit California's Regional Strategic Tourism Plans

High Sierra

visit California



Snow-covered peaks in winter, gushing waterfalls in spring, wildflower meadows and glistening lakes in summer, vibrant colors in fall—this is a land of dramatic and wild beauty. World-class mountain resorts circle turquoise-blue Lake Tahoe. Mammoth Lakes offers epic skiing and endless high-altitude delights. Yosemite National Park, a World Heritage Site, is more beautiful than you can imagine and absolutely worth a visit. Whether you hike a mountain, ski the steeps, or lounge in a hot tub beneath a canopy of stars, you'll find your perfect getaway.



Visit California's Regional Strategic Tourism Plans



JLL

visit California

Regional Strategic Plan Update

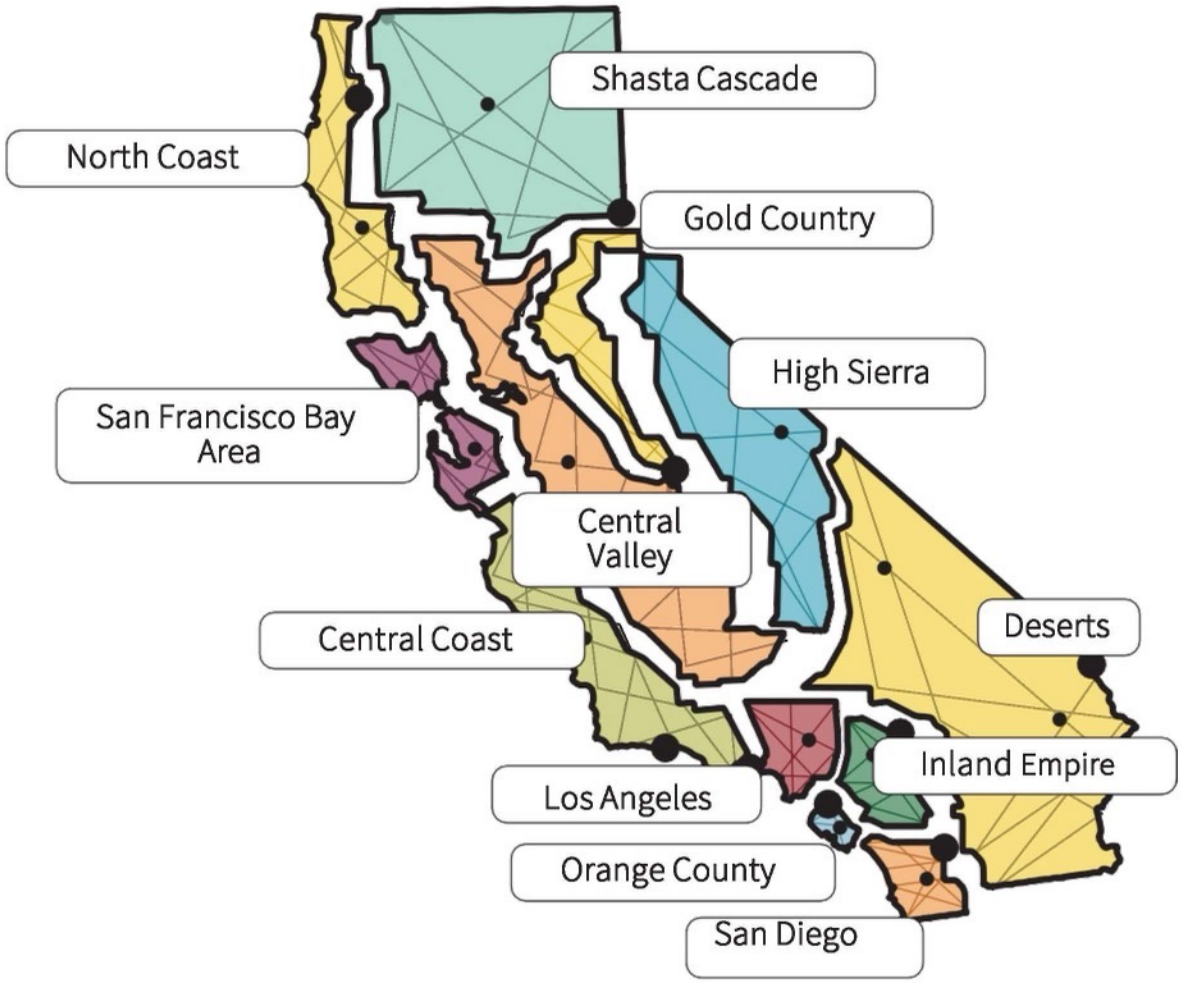


JLL EY

visit California

Regional Tourism Strategic Plans

ESSRP March 4 Update

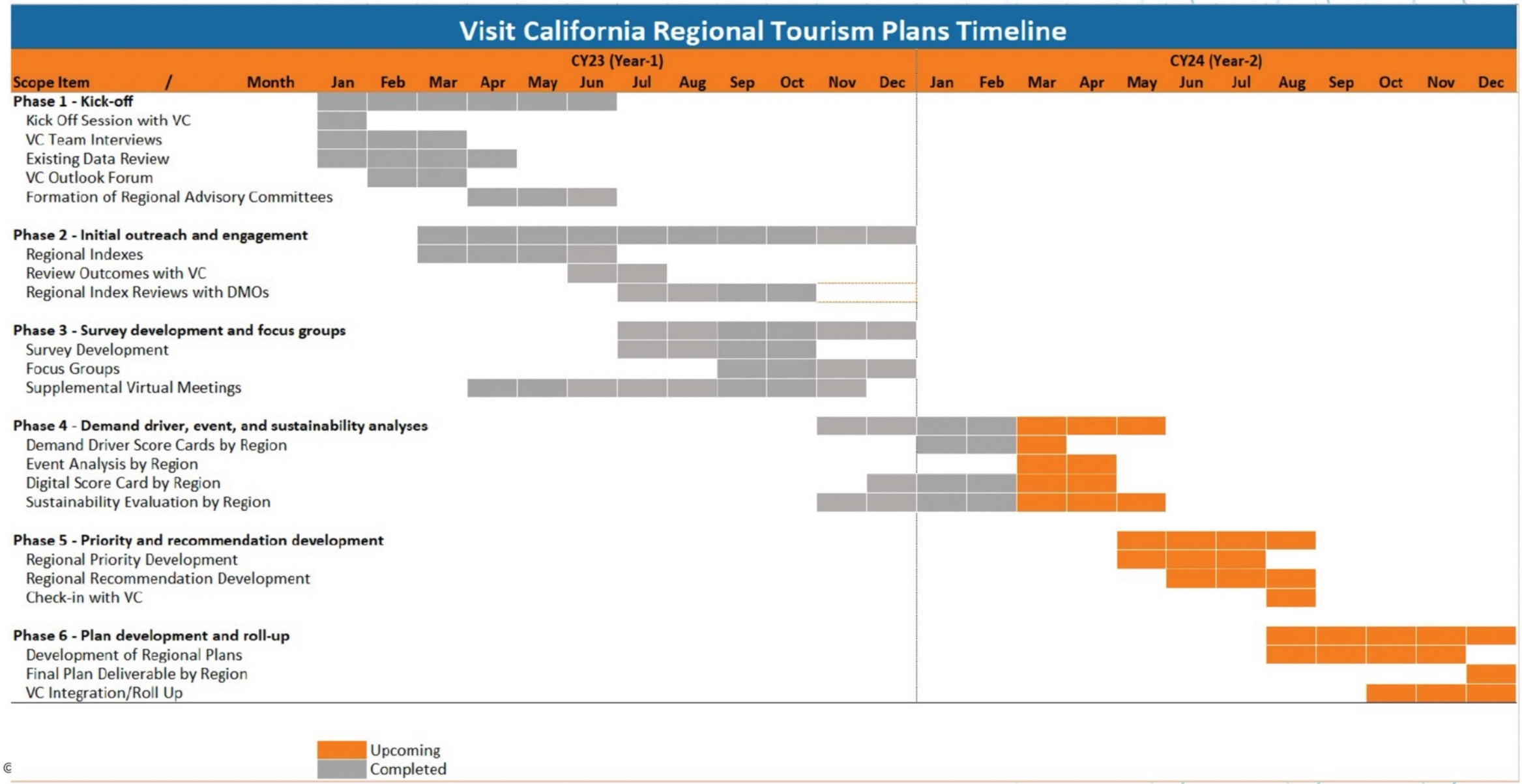


Regional Tourism Strategic Plans Development

- Consistent methodology
- Approach enables flexibility
- More than marketing
- Extensive input effort

JLL visit California

Timeline


Visit California Regional Tourism Plans Timeline
CY23 (Year-1)
CY24 (Year-2)
Scope Item / Month
Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec
Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec
Phase 1 - Kick-off
Kick Off Session with VC
VC Team Interviews
Existing Data Review
VC Outlook Forum
Formation of Regional Advisory Committees
Phase 2 - Initial outreach and engagement
Regional Indexes
Review Outcomes with VC
Regional Index Reviews with DMOs
Phase 3 - Survey development and focus groups
Survey Development
Focus Groups
Supplemental Virtual Meetings
Phase 4 - Demand driver, event, and sustainability analyses
Demand Driver Score Cards by Region
Event Analysis by Region
Digital Score Card by Region
Sustainability Evaluation by Region
Phase 5 - Priority and recommendation development
Regional Priority Development
Regional Recommendation Development
Check-in with VC
Phase 6 - Plan development and roll-up
Development of Regional Plans
Final Plan Deliverable by Region
VC Integration/Roll Up
Upcoming
Completed

Stakeholder Input & Updates

JLL SEE A BRIGHTER WAY



Stakeholder Input & Updates

Current Status:

- 1,140+ surveys complete – thank you!
- 1,450+ contacts across the state
- 650 POIs visited

Recent Updates:

- Participated in Cal Travel Board meetings and strategy sessions
- Met with California Department of Ag
- Resiliency + Sustainability Panel questionnaire underway
- GoBiz updates on CA Jobs First process

Next Steps

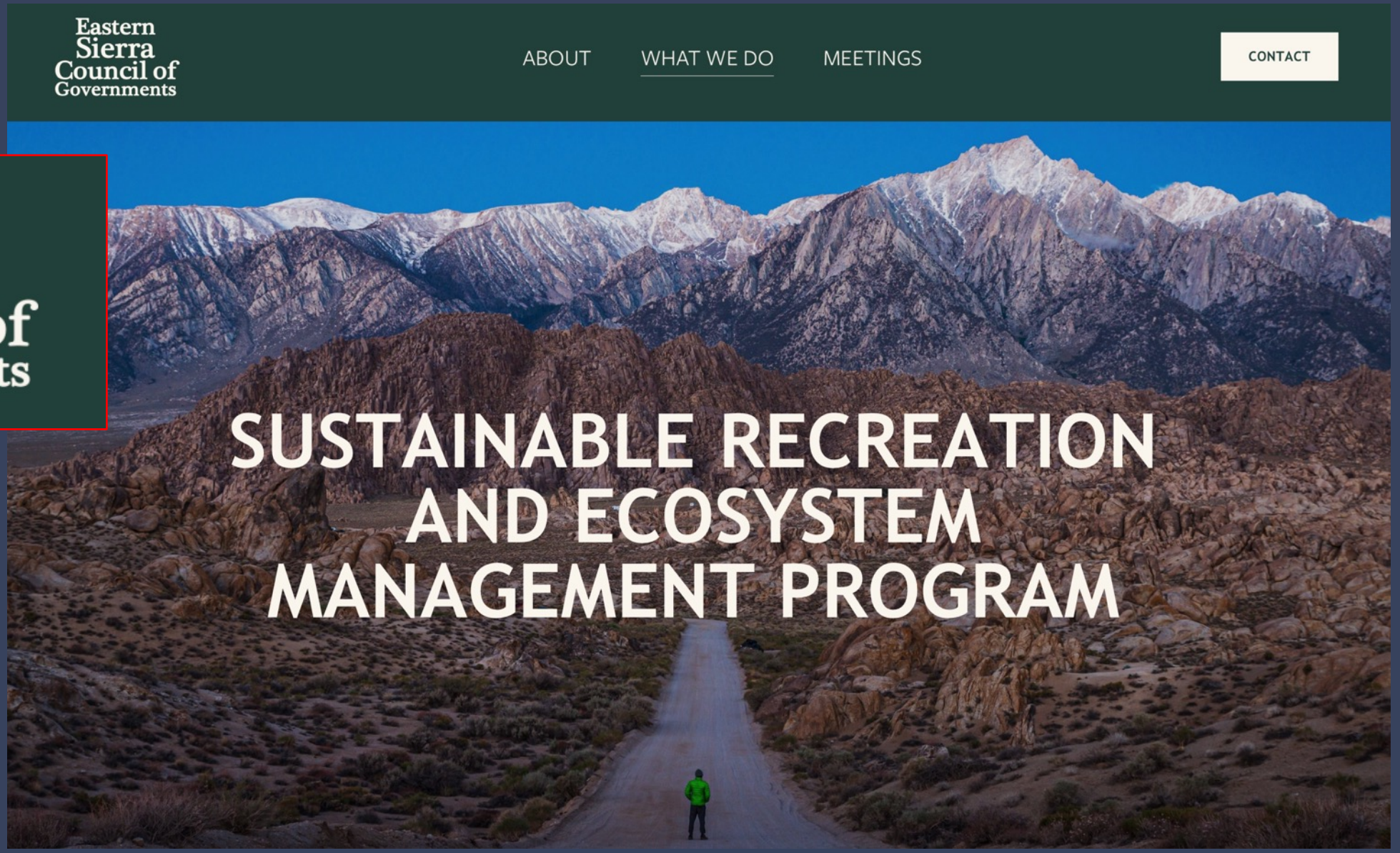
- Demand Driver assessments
- Leisure event assessments
- Resiliency + Sustainability Score Card work underway
  - Upcoming panel review and consensus meeting
  - Anticipated RAC review: May
- Visit California Outlook Forum March 10-13

Thank you

JLL SEE A BRIGHTER WAY

Regional Updates: Eastern Sierra Sustainable Recreation Projects

Eastern Sierra Council of Governments



Regional Updates: Eastern Sierra Sustainable Recreation Projects

ESCOG: Sustainable Recreation + Ecosystem Management Program

Eastern Sierra Council of Governments

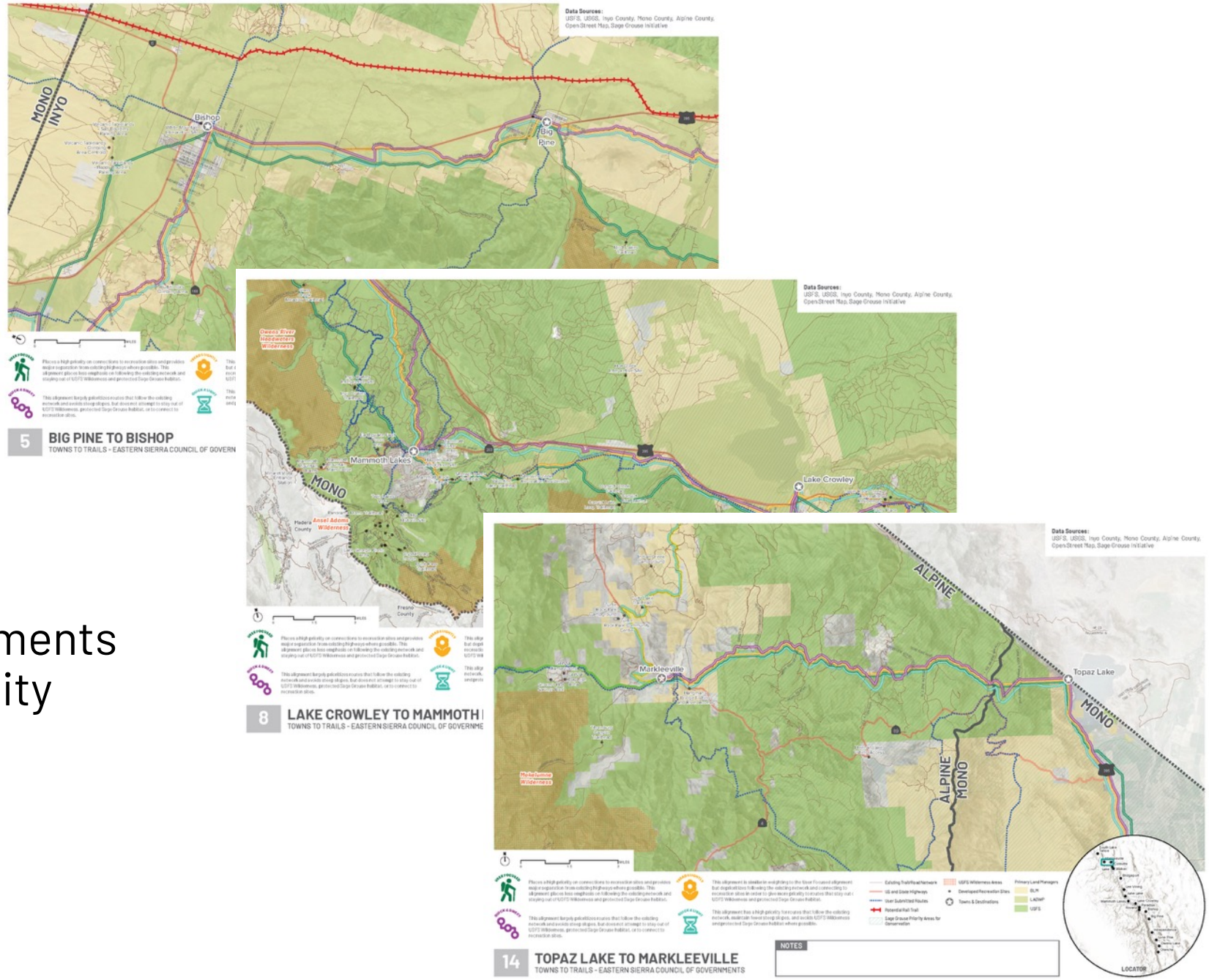
- Towns to Trails
  - *Tim Bevins - Alta Planning*
- Buttermilk Infrastructure & Recreation Planning Initiative
  - *Elaine Kabala – Executive Director, ESCOG*
- Eastern Sierra Climate and Communities Resilience Project
  - *Laura Beardsley - Whitebark Institute, Executive Director*
  - Eastern Sierra Biomass Facility – *Laura Beardsley + Elaine Kabala*
    - US Department of Energy, West Biofuels Grant Award
    - Eastern Sierra CEDS: Economic Development Administration (EDA) Grant
- ESCOG Meeting Update - *Elaine Kabala*
  - Wednesday, February 28 in Mammoth Lakes



ESSRP March 2024 Update

MAPBOOKS

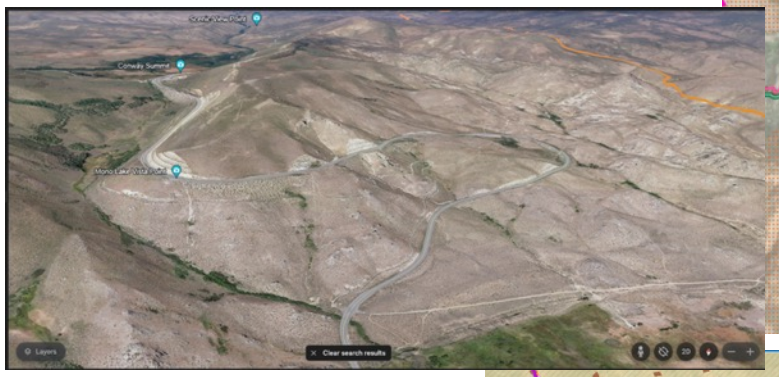
- Alignments are not mutually exclusive
- Each crossing of alignments is a potential opportunity



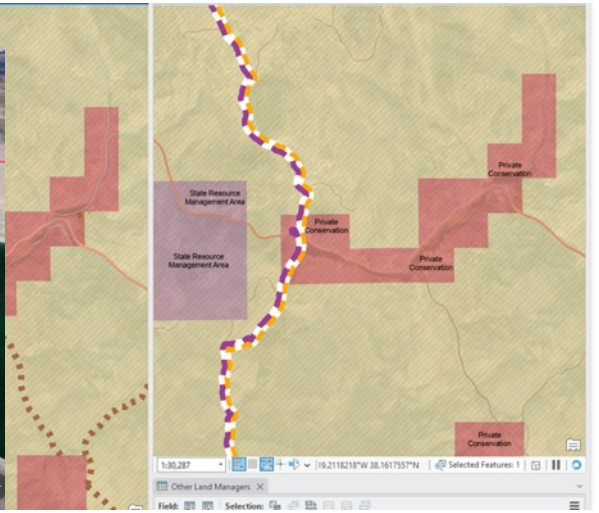
DETAILED EXPLORATION

- Determining route initially for non-motorized users
- Navigating landscape and finding combination of parts identified from various analysis methods and comments



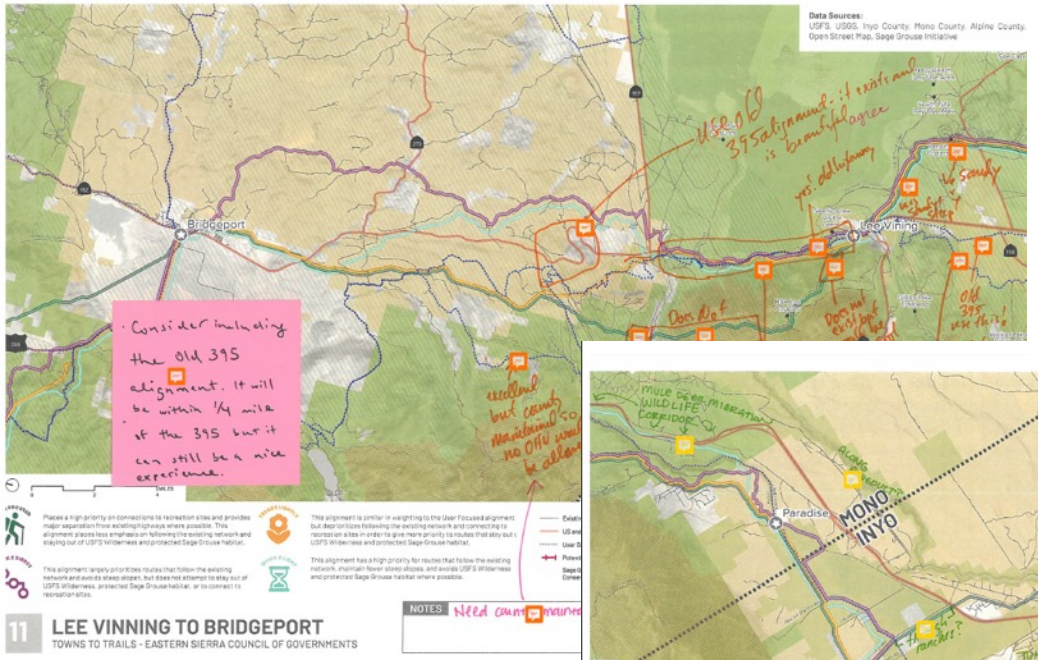


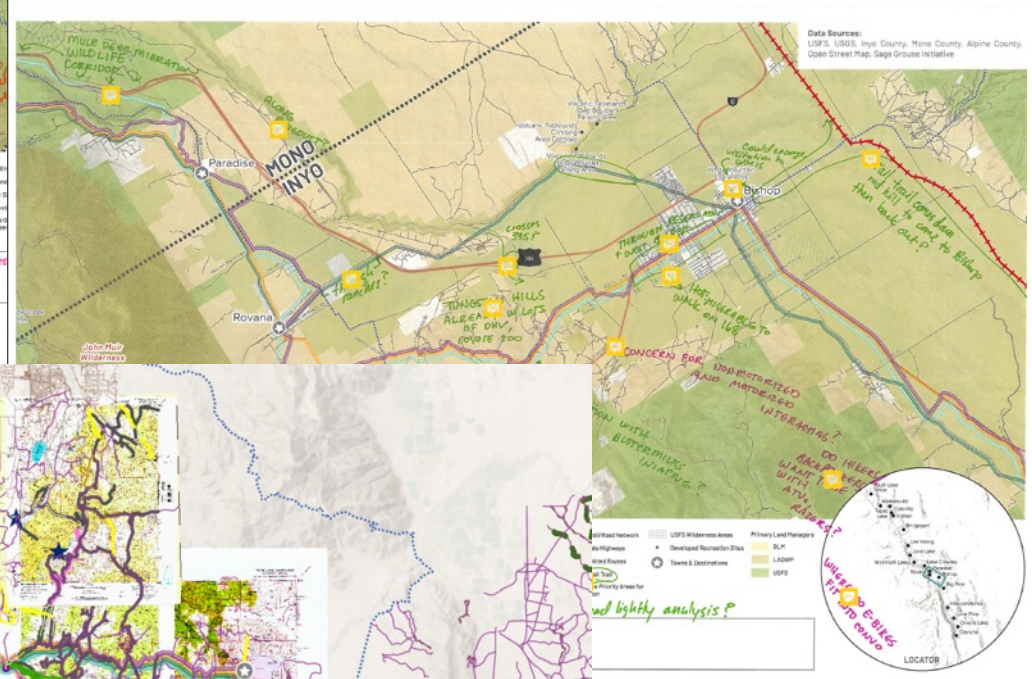


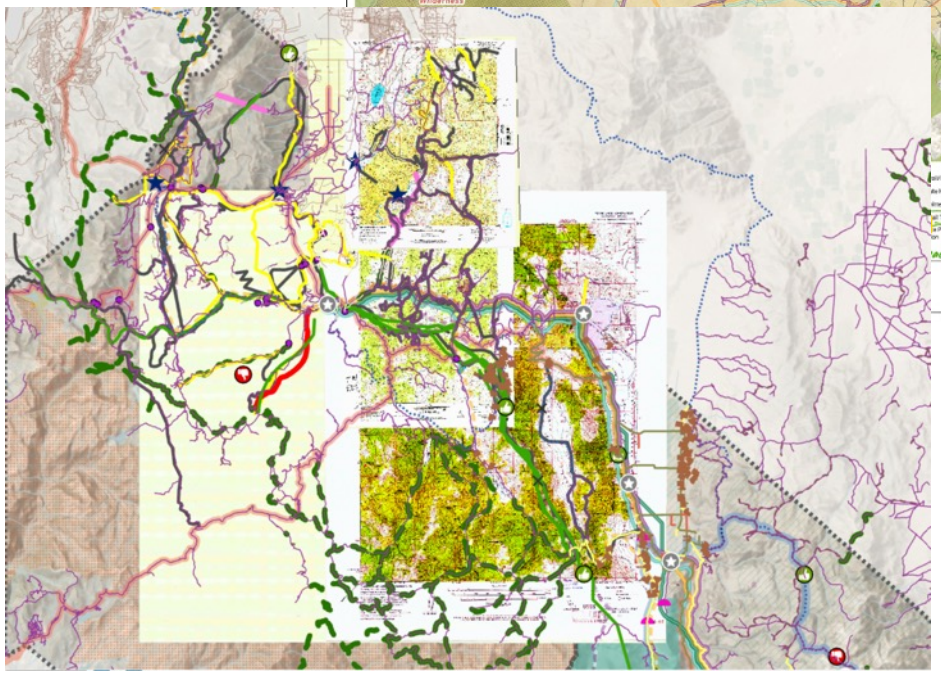


COMMENT DIGITIZATION

- 417 point comments and 175 drawn in lines
- Digitized and classified by theme, mentioned use, landscape challenges, general sentiment



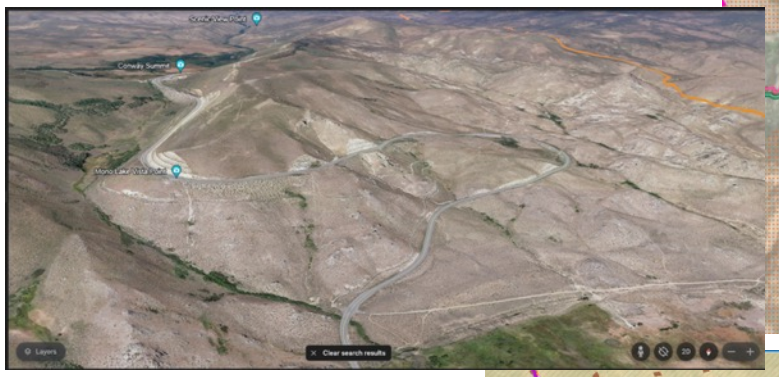




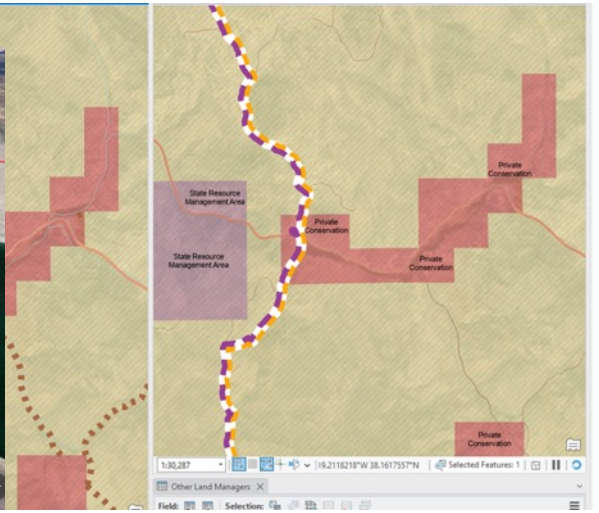
DETAILED EXPLORATION

- Determining route initially for non-motorized users
- Navigating landscape and finding combination of parts identified from various analysis methods and comments



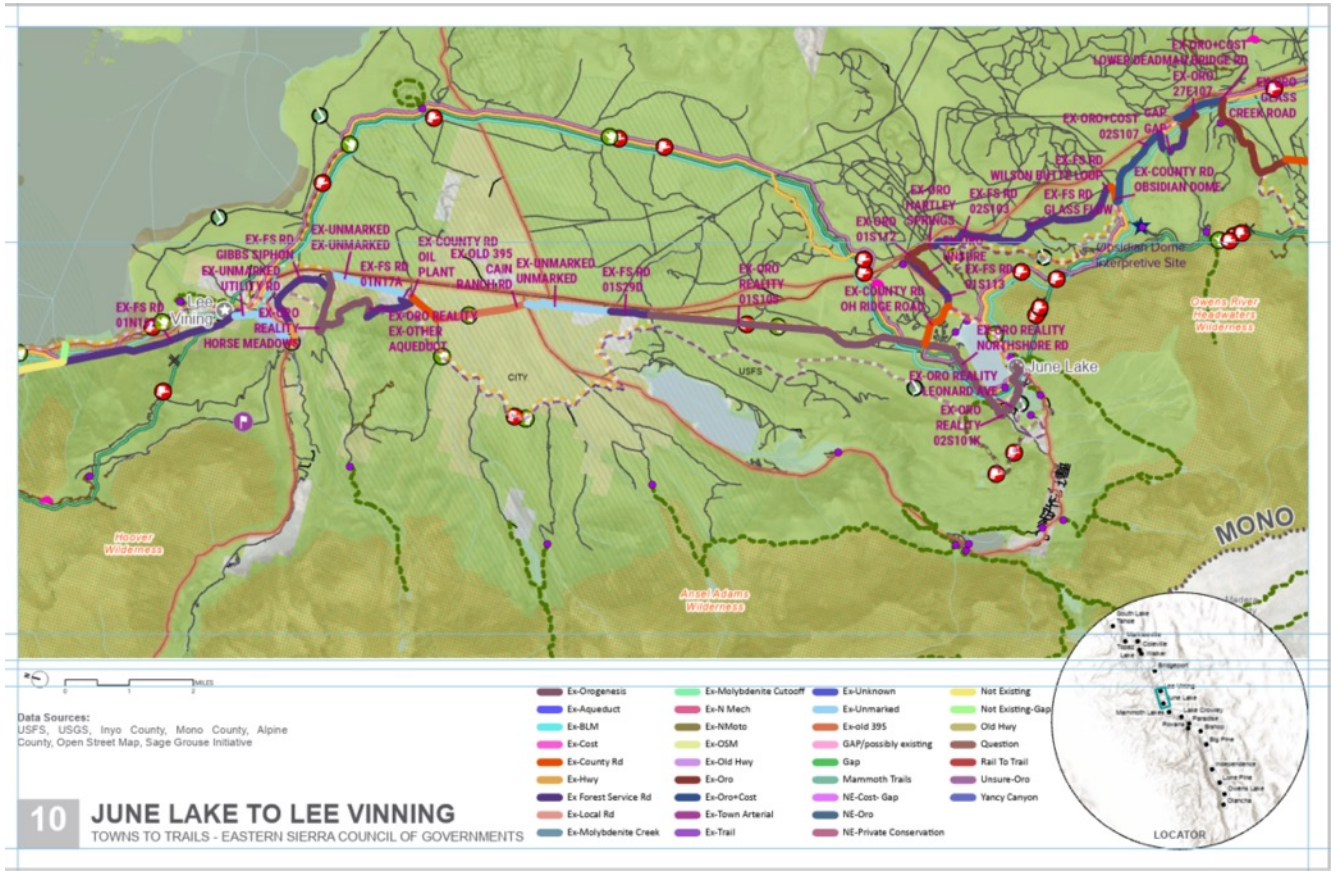






IDENTIFIED ROUTE

- Categorized by existing use if known.
- Identified by name and if on Orogenesis/Cost Routes
- Flagged for ground truthing and gaps



REFINED ROUTE

- Iterative review
- Challenge/Use-specific spurs







ESSRP February 2024 Update

Regional Updates: Eastern Sierra Sustainable Recreation Projects





WHITEBARK INSTITUTE

Regional Updates: Eastern Sierra Sustainable Recreation Projects



Eastern Sierra Council of Governments

Looks Like $60 Million Worth of Good News to Share

Regional Updates: Eastern Sierra Sustainable Recreation Projects

U.S. DEPARTMENT OF ENERGY

Project Name: Community Scale Rural Bioenergy Facilities

Forest Biomass Conversion

Location: California

Federal Cost Share: $30,000,000

Lead Applicant: West Biofuels, LLC

Technology: Forest Biomass to Energy Conversion

Project Impacts

- Provide low carbon, reliable energy for three remote communities that face high risk of wildfires
- Reduce carbon emissions through the use of produced biochar that also can be sold in regional agricultural markets
- Provide an end use and local market for biomass from forest thinning campaigns that are key to preventing forest fires in this region

Project Summary

This project aims to prevent local forest fires while providing low-carbon, stable energy for three communities in the Sierra Nevada mountains of California. Burney, Mariposa, and Mammoth Lakes are small, remote, mountainous communities threatened by wildfires and faced with frequent power outages due to extreme weather. State and

E·D·A

U.S. ECONOMIC DEVELOPMENT ADMINISTRATION

EASTERN SIERRA COUNCIL OF GOVERNMENTS (ESCOG)
Joint Powers Authority

STAFF REPORT

To: ESCOG Board

From: Dan Holler, Town of Mammoth Lakes Town Manager

Subject: CEDS - Town of Mammoth Lakes Project & Program Specific Action Plan

Prepared on: February 21, 2024

Attachments: A) Appendix D - Town of Mammoth Lakes Project & Program Specific Action Plan

BACKGROUND/HISTORY:
The Eastern Sierra Council of Governments (ESCOG) engaged with Alpine, Inyo and Mono Counties, The Town of Mammoth Lakes and the City of Bishop, completed a regional economic development strategy required to access federal and other funding opportunities known as a Comprehensive Economic Development Strategy (CEDS). The Mammoth Town Council accepted the CEDS on October 18, 2023 and it was subsequently approved by the ESCOG on October 19, 2023. The CEDS was approved by the US Department of Commerce Economic Development Administration (EDA) on January 5, 2024.

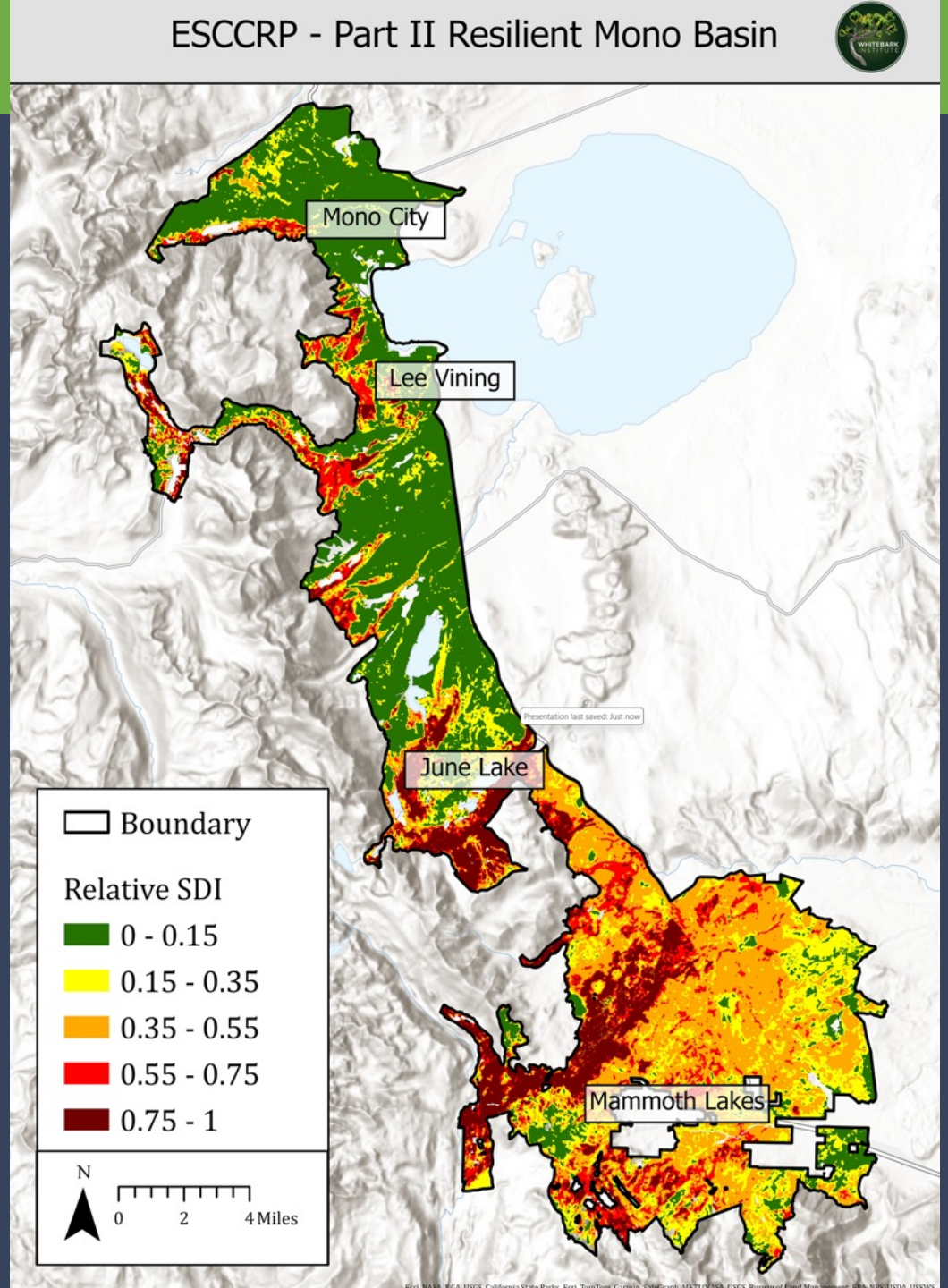
The CEDS sets forth six focus areas with identified goals and objectives. The CEDS takes a higher level planning approach through the Evaluation Framework section of the document in outlining Metrics for Success for each area. The Town of Mammoth Lakes has submitted an Economic Development Administration (EDA) grant relying upon the approved CEDS. The grant includes funding for a regional bioenergy facility, support for expanded childcare, a pedestrian bridge connection in the Village at Mammoth area and support for a preforming

Regional Updates: Eastern Sierra Sustainable Recreation Projects

RECAP

- Whitebark has worked with the INF to submit proposals to help fund priority acres of the ESCCRP pending this timely decision via two large funding opportunities and expand our environmental planning efforts North into the Mono Basin.
- CAL FIRE Forest Health Grant $7M (approx.) - 2212 acres
- NWFW CA Forest and Watersheds $5M ESCCRP Priority Acres; $2M West Mono Basin - 1750 acres

RECAP



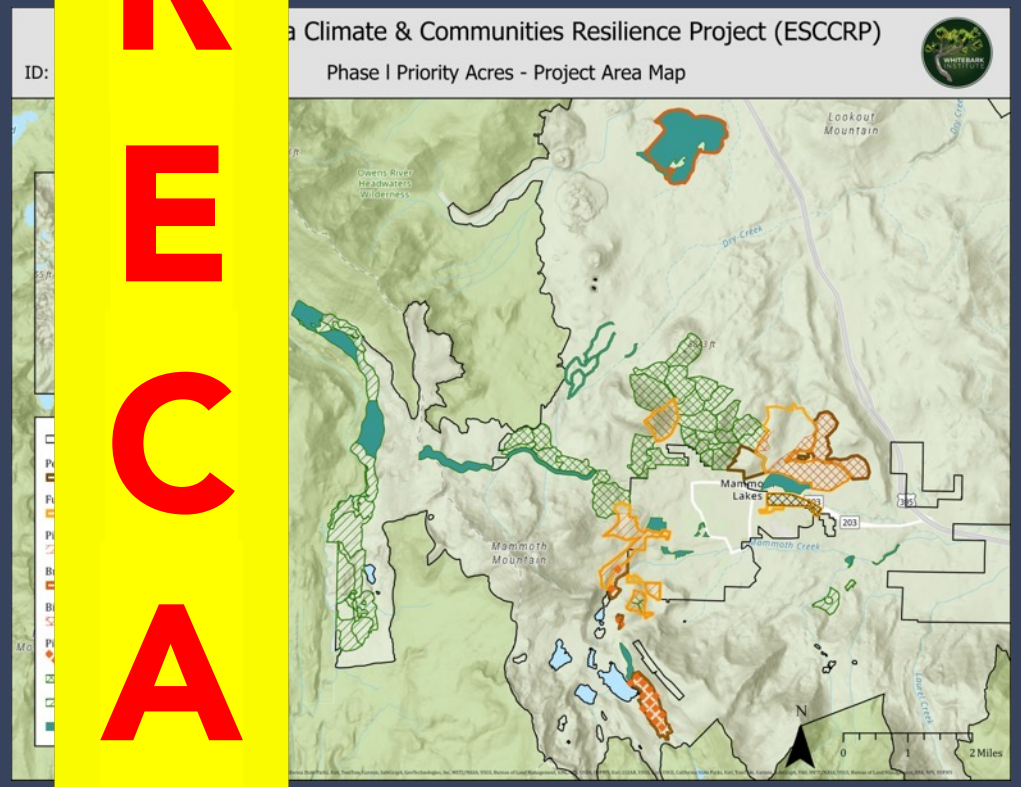
This is a snapshot of forest densities of the ESCCRP and western Mono Basin, which is being proposed as a northern extension of the ESCCRP, the "Resilient Mono Basin"

The areas in red depict where forest densities are so high we can expect imminent mortality in stands at very high levels (think Inyo craters at a bigger scale) if no action is taken.

Areas in Orange are on the "watch list" and will likely succumb to mortality under climatic extremes.

Regional Updates: Eastern Sierra Sustainable Recreation Projects

RECAP



- Funding awards will be announced in Spring, grant competition will increase as State budgets shrink.
- Whitebark continues to work with ESCOG and other partners to develop sustainable funding solutions to fund this important work to safeguard our regional recreation economy and the vital natural capital on which millions of Californians depend.

Department of Energy

Biden-Harris Administration Announces $366 Million to Lower Energy Costs and Enhance Energy Security in Rural and Remote Communities Across the Nation

FEBRUARY 27, 2024



U.S. DEPARTMENT OF ENERGY

Project Name: Community Scale Rural Bioenergy Facilities

Forest Biomass Conversion

Location: California

Federal Cost Share: $30,000,000

Lead Applicant: West Biofuels, LLC

Technology: Forest Biomass to Energy Conversion

Project Impacts

- Provide low carbon, reliable energy for three remote communities that face high risk of wildfires
- Reduce carbon emissions through the use of produced biochar that also can be sold in regional agricultural markets
- Provide an end use and local market for biomass from forest thinning campaigns that are key to preventing forest fires in this region

Project Summary

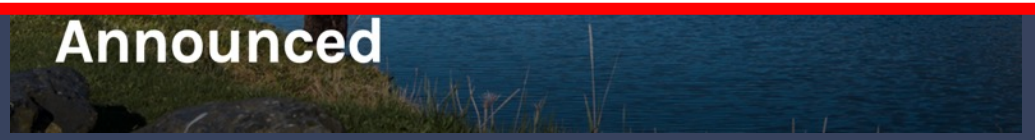
This project aims to prevent local forest fires while providing low-carbon, stable energy for three communities in the Sierra Nevada mountains of California. Burney, Mariposa, and Mammoth Lakes are small, remote, mountainous communities threatened by wildfires and faced with frequent power outages due to extreme weather. State and

Department of Energy

U.S. DEPARTMENT OF ENERGY

Project Summary

This project aims to prevent local forest fires while providing low-carbon, stable energy for three communities in the Sierra Nevada mountains of California. Burney, Mariposa, and Mammoth Lakes are small, remote, mountainous communities threatened by wildfires and faced with frequent power outages due to extreme weather. State and federal programs have improved the management of dry, wildfire-fueling forest biomass through forest thinning campaigns and other land management activities. However, locally commercialized end uses for captured biomass are still limited. To address this issue, this project plans to deploy three community-scale bioenergy systems, transforming culled biomass into 100% renewable electricity and biochar soil amendments. Each facility aims to produce 3 MW of reliable, renewable electricity,



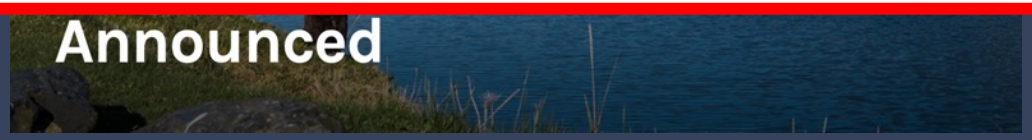
This project aims to prevent local forest fires while providing low-carbon, stable energy for three communities in the Sierra Nevada mountains of California. Burney, Mariposa, and Mammoth Lakes are small, remote, mountainous communities threatened by wildfires and faced with frequent power outages due to extreme weather. State and

Department of Energy

U.S. DEPARTMENT OF ENERGY

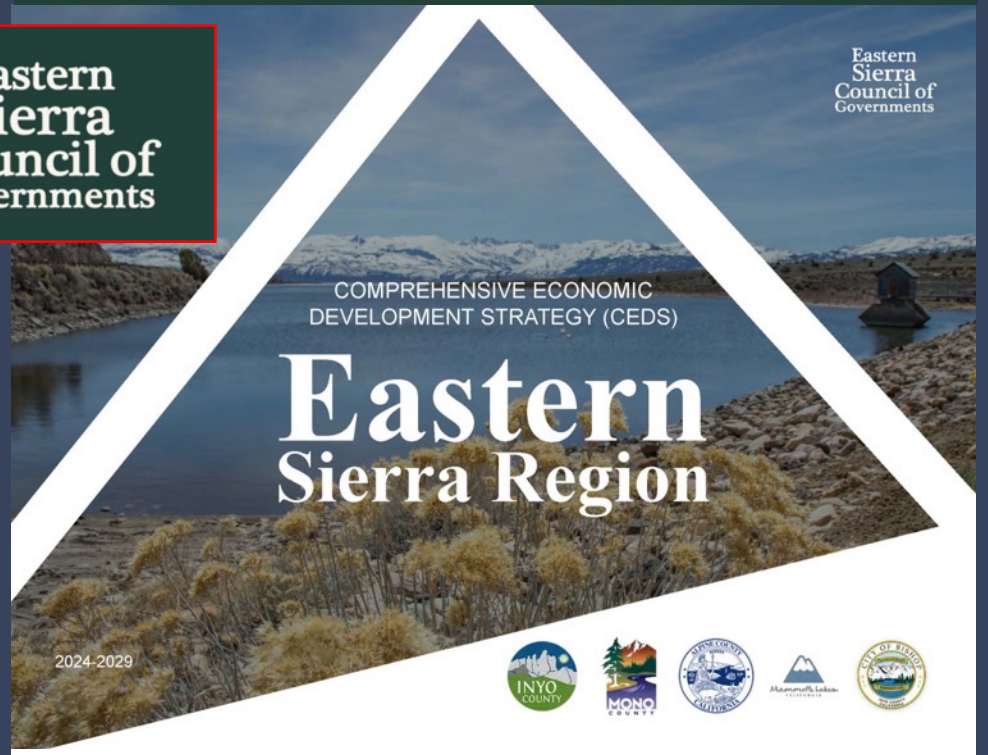
Project Summary

This project aims to prevent local forest fires while providing low-carbon, stable energy for three communities in the Sierra Nevada mountains of California. Burney, Mariposa, and Mammoth Lakes are small, remote, mountainous communities threatened by wildfires and faced with frequent power outages due to extreme weather. State and federal programs have improved the management of dry, wildfire-fueling forest biomass through forest thinning campaigns and other land management activities. However, locally commercialized end uses for captured biomass are still limited. To address this issue, this project plans to deploy three community-scale bioenergy systems, transforming culled biomass into 100% renewable electricity and biochar soil amendments. Each facility aims to produce 3 MW of reliable, renewable electricity,



This project aims to prevent local forest fires while providing low-carbon, stable energy for three communities in the Sierra Nevada mountains of California. Burney, Mariposa, and Mammoth Lakes are small, remote, mountainous communities threatened by wildfires and faced with frequent power outages due to extreme weather. State and

Eastern Sierra Council of Governments



Economic Expansion & Diversification

Goal: Grow and diversify regional economy through support of existing and new businesses.
The Town has identified a few businesses that would help to create jobs, meet community needs, diversify the local economy, and provide new jobs. The following projects are currently being pursued and facilitated by the Town. These projects will generate local and regional jobs, increase economic activity through visitation and support working families.

1. Bioenergy/Biomass Facility
2. Forest fuels and restoration projects.
3. Childcare Centers
4. Outdoor Events Venue
5. High Altitude Training Facilities
6. New and Expanded amenities noted above

Objective: Enhance network of entrepreneurial and small business resources

1. Incubator spaces could provide an opportunity for developing businesses to grow by having access to lower cost amenities. The Town sees a need in the areas of retail, restaurant, and hospitality. Facilities such as community kitchen space, pop-up retail, and local market could aid smaller businesses. Such opportunities could be hosted at existing facilities during events that have greater than average visitation.

E·D·A

U.S. ECONOMIC DEVELOPMENT ADMINISTRATION

Eastern Sierra Council of Governments (ESCOG)
Joint Powers Authority Agenda

Wednesday, February 28, 2024, 8:30 a.m.
437 Old Mammoth Road, Suite Z, Mammoth Lakes

Members of the Board

Inyo County Supervisor Jeff Griffiths - Chair, Mono County Supervisor Bob Gardner - Vice Chair,
Inyo County Supervisor Trina Orrill, Mono County Supervisor Lynda Salcido,
Town of Mammoth Lakes Mayor John Wentworth,
Town of Mammoth Lakes Councilmember Chris Bubser,
City of Bishop Councilmember Karen Schwartz, City of Bishop Councilmember Stephen Muchovej

NOTE: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Assistant Clerk at (760) 965-3615. Notification 48 hours prior to the meeting will enable the Town to make reasonable arrangements to ensure accessibility to this meeting. (28 CFR 13.102-35.104 ADA Title II)

NOTE: Materials related to an item on this agenda submitted after distribution of the agenda packet are available for public inspection in the Town Offices located at 437 Old Mammoth Road, Suite 230 during normal business hours. Such documents are also available on the ESCOG website at www.escog.ca.gov subject to staff's ability to post the documents before the meeting.

NOTE: You may watch this meeting on the Town of Mammoth Lakes' (TOML) website at https://pub-townofmammothlakes.escribemeetings.com/?Year=2023, via Zoom or on TOML's local government cable channel 18.

Public comments may be submitted to the ESCOG Clerk at clerk@townofmammothlakes.ca.gov before and during the meeting or may be made via Zoom or in person.

Economic Expansion & Diversification

Goal: Grow and diversify regional economy through support of existing and new businesses.

The Town has identified a few businesses that would help to create jobs, meet community needs, diversify the local economy, and provide new jobs. The following projects are currently being pursued and facilitated by the Town. These projects will generate local and regional jobs, increase economic activity through visitation and support working families.

1. Bioenergy/Biomass Facility
2. Forest fuels and restoration projects.
3. Childcare Centers
4. Outdoor Events Venue
5. High Altitude Training Facilities
6. New and Expanded amenities noted above

5. High Altitude Training Facilities
6. New and Expanded amenities noted above

Objective: Enhance network of entrepreneurial and small business resources

1. Incubator spaces could provide an opportunity for developing businesses to grow by having access to lower cost amenities. The Town sees a need in the areas of retail, restaurant, and hospitality. Facilities such as community kitchen space, pop-up retail, and local market could aid smaller businesses. Such opportunities could be hosted at existing facilities during events that have greater than average visitation.

Council accepted the CEDS on October 18, 2023 and it was subsequently approved by the ESCOG on October 19, 2023. The CEDS was approved by the US Department of Commerce Economic Development Administration (EDA) on January 5, 2024.

The CEDS sets forth six focus areas with identified goals and objectives. The CEDS takes a higher level planning approach through the Evaluation Framework section of the document in outlining Metrics for Success for each area. The Town of Mammoth Lakes has submitted an Economic Development Administration (EDA) grant relying upon the approved CEDS. The grant includes funding for a regional bioenergy facility, support for expanded childcare, a pedestrian bridge connection in the Village at Mammoth area and support for a preforming

Economic Expansion & Diversification

Goal: Grow and diversify regional economy through support of existing and new businesses.

The Town has identified a few businesses that would help to create jobs, meet community needs, diversify the local economy, and provide new jobs. The following projects are currently being pursued and facilitated by the Town. These projects will generate local and regional jobs, increase economic activity through visitation and support working families.

1. Bioenergy/Biomass Facility
2. Forest fuels and restoration projects.
3. Childcare Centers
4. Outdoor Events Venue
5. High Altitude Training Facilities
6. New and Expanded amenities noted above

5. High Altitude Training Facilities
6. New and Expanded amenities noted above

Objective: Enhance network of entrepreneurial and small business resources

1. Incubator spaces could provide an opportunity for developing businesses to grow by having access to lower cost amenities. The Town sees a need in the areas of retail, restaurant, and hospitality. Facilities such as community kitchen space, pop-up retail, and local market could aid smaller businesses. Such opportunities could be hosted at existing facilities during events that have greater than average visitation.

Council accepted the CEDS on October 18, 2023 and it was subsequently approved by the ESCOG on October 19, 2023. The CEDS was approved by the US Department of Commerce Economic Development Administration (EDA) on January 5, 2024.

The CEDS sets forth six focus areas with identified goals and objectives. The CEDS takes a higher level planning approach through the Evaluation Framework section of the document in outlining Metrics for Success for each area. The Town of Mammoth Lakes has submitted an Economic Development Administration (EDA) grant relying upon the approved CEDS. The grant includes funding for a regional bioenergy facility, support for expanded childcare, a pedestrian bridge connection in the Village at Mammoth area and support for a preforming

"This is really good news. If we get the EDA Grant the plant will be fully funded."

Dan Holler - February 29, 2024
Former Town Manager
Town of Mammoth Lakes 2014 - 2024

4. Outdoor Events Venue
5. High Altitude Training Facilities
6. New and Expanded amenities noted above

Objective: Enhance network of entrepreneurial and small business resources

1. Incubator spaces could provide an opportunity for developing businesses to grow by having access to lower cost amenities. The Town sees a need in the areas of retail, restaurant, and hospitality. Facilities such as community kitchen space, pop-up retail, and local market could aid smaller businesses. Such opportunities could be hosted at existing facilities during events that have greater than average visitation.

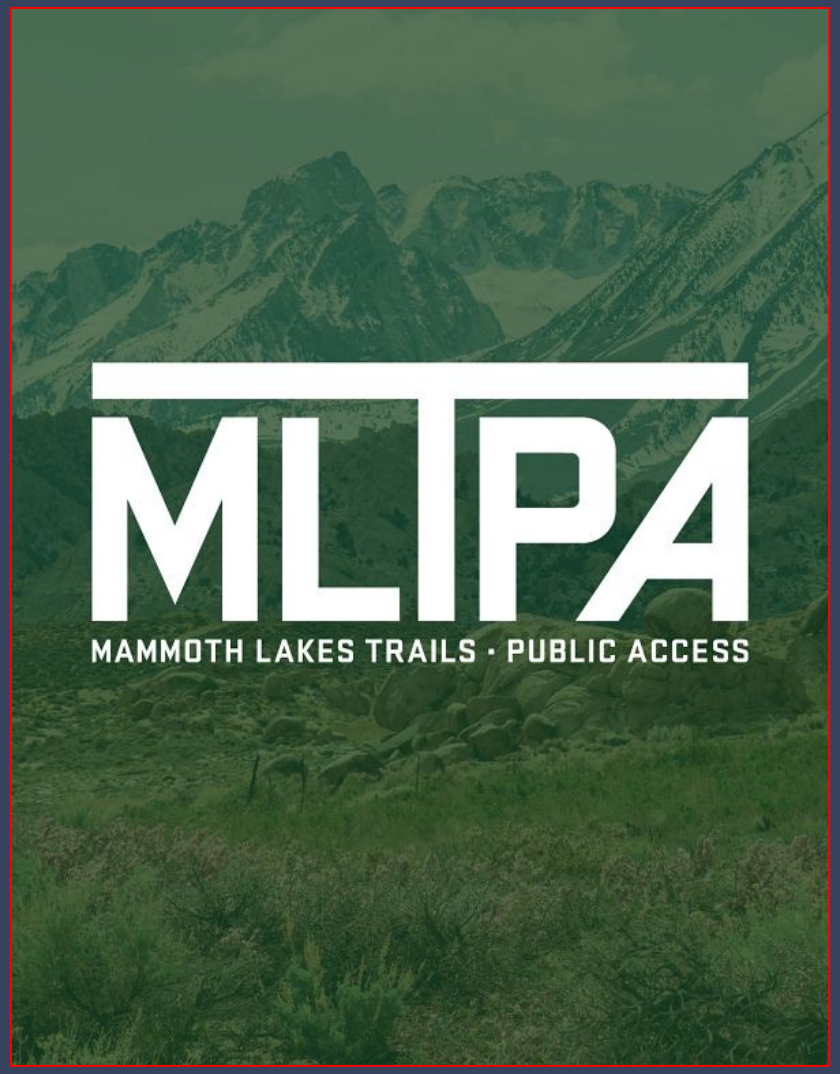
Council accepted the CEDS on October 18, 2023 and it was subsequently approved by the ESCOG on October 19, 2023. The CEDS was approved by the US Department of Commerce Economic Development Administration (EDA) on January 5, 2024.

The CEDS sets forth six focus areas with identified goals and objectives. The CEDS takes a higher level planning approach through the Evaluation Framework section of the document in outlining Metrics for Success for each area. The Town of Mammoth Lakes has submitted an Economic Development Administration (EDA) grant relying upon the approved CEDS. The grant includes funding for a regional bioenergy facility, support for expanded childcare, a pedestrian bridge connection in the Village at Mammoth area and support for a preforming

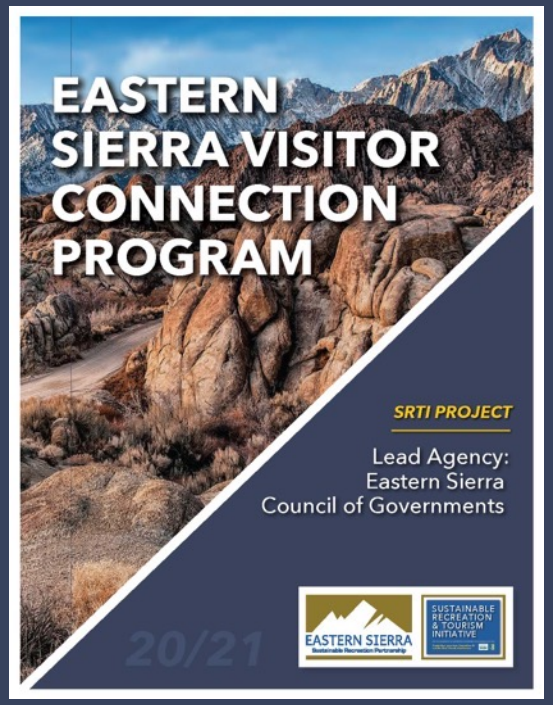
Regional Updates: Eastern Sierra Sustainable Recreation Projects

- Introduce Mono County Housing Opportunities Manager
- Update on the Eastern Sierra Air Alliance
- Incorporation of the Town of Mammoth Lakes Project List as an Appendix to the Comprehensive Economic Development Strategy (CEDS) and provide direction to determine appropriate process to incorporate specific projects within the CEDS.
- Update Regarding California Jobs First
- Buttermilk Infrastructure and Recreation Initiative Document and Future ESCOG Engagement
- Approve Contract Amendment between the Eastern Sierra Council of Governments and the Whitebark Institute
- Inyo Mono Broadband Consortium Activities Report

Regional Updates: Eastern Sierra Sustainable Recreation Projects



Regional Updates: Eastern Sierra Sustainable Recreation Projects



WHITEBARK INSTITUTE

MLTPA
MAMMOTH LAKES TRAILS · PUBLIC ACCESS

CALIFORNIA DEPARTMENT OF FORESTRY & FIRE PROTECTION
CAL FIRE
SINCE 1885

Regional Updates: Eastern Sierra Sustainable Recreation Projects

Whitebark / MLTPA
Eastern Sierra Visitor Connection Program
Digital Campaign Implementation
Scope of Work - DRAFT
February 18, 2024

MLTPA Foundation Tasks

MLTPA Foundation work efforts and tasks in furtherance of this agreement will be consistent with a grant awarded to the Whitebark Institute by the "California Department of Forestry and Fire Protection California Climate Investments Fire Prevention Grants Program (CAL FIRE)," project tracking number 21-FP-BDU-0216, whose goals and geographic reach are summarized as follows:

- **Goals:** "This project will launch a comprehensive education and outreach program aimed at visitors throughout the Eastern Sierra region of California, including second homeowners. The main goal of this project is to design and distribute educational materials for visitors about fire prevention and preparedness measures in a comprehensive and coordinated manner. The ultimate desired outcome is for a reduction in the number and acreage of human-ignited wildfires in the region, and associated greenhouse gas emissions, which will benefit all communities and populations located therein."
- **Geographic Reach:** "This education program will take place throughout the three counties of the Eastern Sierra (Inyo, Mono, and Alpine), which constitute almost 9% of the land area of California and welcome more than four million people visiting the region each year. This number includes two million visitors to the Inyo National Forest alone. By and large, visitors travel to the Eastern Sierra for its many recreation opportunities, including camping, hiking, fishing, off-roading, skiing, watersports, and backcountry travel."

COLLABORATIVE APPROACH

The Eastern Sierra historically has had an uncoordinated approach to fire prevention and preparedness, with limited consistency in messaging. To achieve regional project goals, this work will be completed through a partnership between the MLTPA Foundation and the Whitebark Institute utilizing the Eastern Sierra Sustainable Recreation and Tourism Initiative's "Visitor Connection Package," Mono County's "Camp Like a Pro" campaign, the Regional Forest and Fire Capacity Program, the Eastern Sierra Sustainable Recreation Partnership, CAL FIRE, and the capacities of other relevant organizations and agencies.

Whitebark Institute will be responsible for the creation, development, and approval of all campaign messaging and related marketing assets and assist in the development and maintenance of an on-line library where partners can access digital marketing assets with approved messaging. The Whitebark Institute will also be responsible for obtaining all required approvals for collateral and digital resources along with all other grant deliverables due to the CAL FIRE grant identified above, project tracking number 21-FP-BDU-0216.

The MLTPA Foundation will engage regional partners using a workplan developed from the "Visitor Connection Package" to expand the reach of educational materials for visitors about fire prevention measures in a comprehensive and coordinated manner throughout the Eastern Sierra region, including connecting the visitor audience to the digital materials and

Whitebark / MLTPA
Eastern Sierra Visitor Connection Program
Digital Campaign Implementation
Scope of Work - DRAFT
February 18, 2024

marketing assets developed and approved by the Whitebark Institute. The developed workplan will include documentation of the engagement by the identified audience reached through digital means in the identified regional geography which includes the three counties of the Eastern Sierra — Inyo, Mono, and Alpine — and the multi-million-member visitor audience that "…travels to the Eastern Sierra for its many recreation opportunities, including camping, hiking, fishing, off-roading, skiing, watersports, and backcountry travel."

TERM:

March 2024 through December 2025

- Campaign #1: Fire Season 2024
- Campaign #2: Fire Season 2025

MLTPA PROJECT SCOPE:

The MLTPA Foundation will support the overall education effort by managing the distribution of the digital visitor outreach materials and subsequent measurement of audience engagement using a workplan developed from the "Visitor Connection Package."

Task #1

- **Program Development:** Create and manage a digital outreach program for partner organizations to participate, implement, and measure outreach results and audience engagement using a workplan developed from the "Visitor Connection Package."

Task #2

- **Partner Development and Communications:** Identify and engage regional partners to participate in the program. Maintain communications and project support with partners throughout the project and with specific outreach campaigns targeted for messaging during each fire season. Provide as needed support to promote and execute campaigns.

Task #3

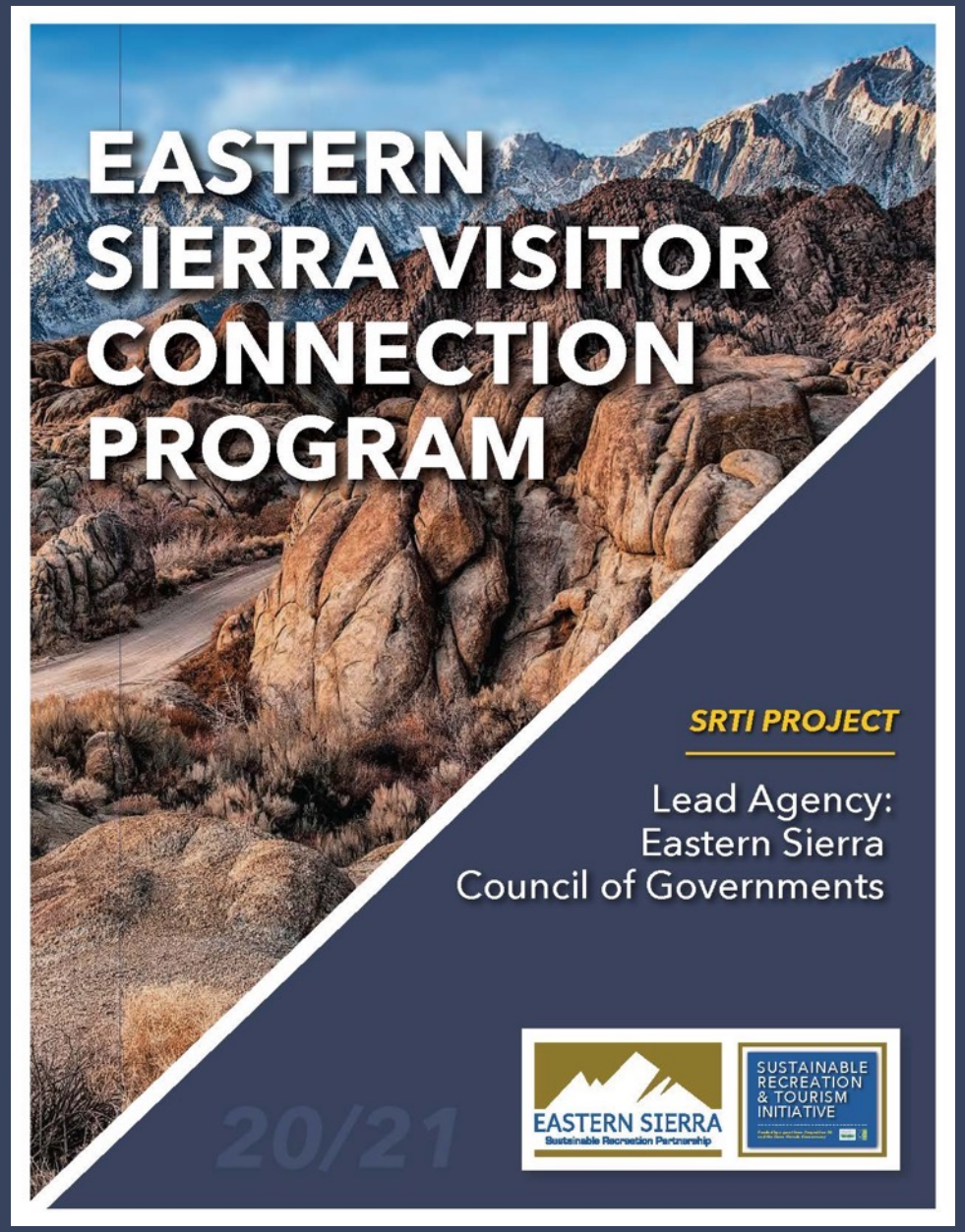
- **Documentation of Engagement and Outcomes:** Identify metrics for partners to self-report audience engagement including the number of interactions with social media posts and online promotions, the number of visits to websites, the number of scanned QR codes from posters, flyers, signage, etc. Summarize all results into a master report per seasonal campaign with an analysis of the most effective outreach tolls and messages with various audiences.

Task #4

- **Project Management:** General project management tasks including collaboration with Whitebark Institute team and additional consultation services upon request.

MLTPA Draft – February 18, 2024

Regional Updates: Eastern Sierra Sustainable Recreation Projects



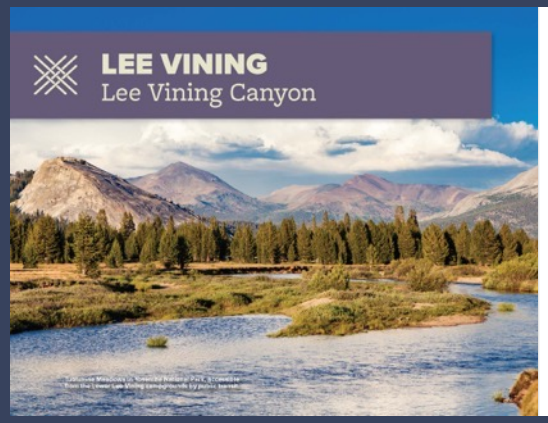
Visitor Audience Connection

- MLTPA + Whitebark Staff drafting Scope of Services based on:
  - Summary of CALFIRE "Visitor Education and Outreach Addendum"
  - Opportunities with "Camp Like A Pro"
  - Needs of "Visitor Connection Program"

Regional Updates: Eastern Sierra Sustainable Recreation Projects









Pilot Infrastructure Program

- Site "Conceptual Renderings" funded by Innovative Finance for National Forest Program
- Project Contractors identified / prevailing wages issues addressed
- USFS Challenge Cost Share Agreement drafted
- Leveraging multiple capacities

Regional Updates: Eastern Sierra Sustainable Recreation Projects

U.S. Forest Service

OMB 0596-0217
FS-1500-17B

Attachment:

USFS Agreement No.:
Cooperator Agreement No.:

Mod. No.:

Note: This Financial Plan may be used when:
(1) No program income is expected and
(2) The Cooperator is not giving cash to the FS and
(3) There is no other Federal funding

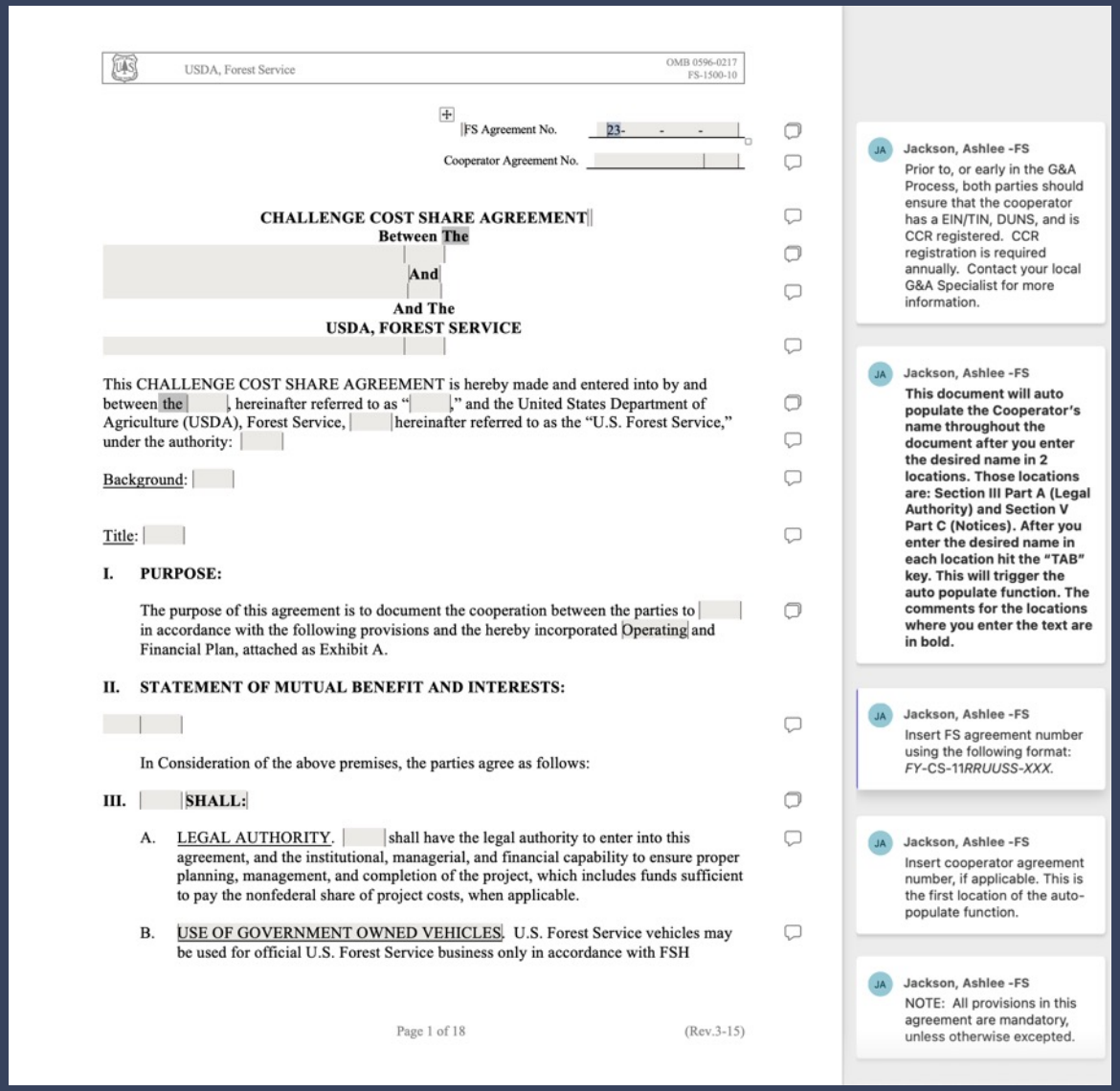
Agreements Financial Plan (Short Form)

Financial Plan Matrix: Note: All columns may not be used. Use depends on source and type of contribution(s).

	FOREST SERVICE CONTRIBUTIONS		COOPERATOR CONTRIBUTIONS		
	(a)	(b)	(c)	(d)	
COST ELEMENTS Direct Costs	Noncash	Cash to Cooperator	Noncash	In-Kind	(e) Total
Salaries/Labor	$6,050.00	$135,276.45	$182,454.64	$5,971.20	$329,752.29
Travel	$0.00	$0.00	$0.00	$0.00	$0.00
Equipment	$0.00	$0.00	$0.00	$0.00	$0.00
Supplies/Materials	$0.00	$0.00	$0.00	$0.00	$0.00
Printing	$0.00	$0.00	$0.00	$0.00	$0.00
Other	$0.00	$0.00	$0.00	$0.00	$0.00
Other					$0.00
Subtotal	$6,050.00	$135,276.45	$182,454.64	$5,971.20	$329,752.29
Coop Indirect Costs		$13,527.65	$18,245.46		$31,773.11
FS Overhead Costs	$0.00				$0.00
Total	$6,050.00	$148,804.10	$200,700.10	$5,971.20	
Total Project Value:					$361,525.40

Matching Costs Determination	
Total Forest Service Share = (a+b) ÷ (e) = (f)	(f) 42.83%
Total Cooperator Share (c+d) ÷ (e) = (g)	(g) 57.17%
Total (f+g) = (h)	(h) 100.00%

Regional Updates: Eastern Sierra Sustainable Recreation Projects



USDA, Forest Service — OMB 0596-0217 FS-1500-10

FS Agreement No. 23- - -

Cooperator Agreement No.

CHALLENGE COST SHARE AGREEMENT
Between The
And
And The
USDA, FOREST SERVICE

This CHALLENGE COST SHARE AGREEMENT is hereby made and entered into by and between the , hereinafter referred to as " ," and the United States Department of Agriculture (USDA), Forest Service, hereinafter referred to as the "U.S. Forest Service," under the authority:

Background:

Title:

I. PURPOSE:

The purpose of this agreement is to document the cooperation between the parties to in accordance with the following provisions and the hereby incorporated Operating and Financial Plan, attached as Exhibit A.

II. STATEMENT OF MUTUAL BENEFIT AND INTERESTS:

In Consideration of the above premises, the parties agree as follows:

III. SHALL:

A. LEGAL AUTHORITY. shall have the legal authority to enter into this agreement, and the institutional, managerial, and financial capability to ensure proper planning, management, and completion of the project, which includes funds sufficient to pay the nonfederal share of project costs, when applicable.

B. USE OF GOVERNMENT OWNED VEHICLES. U.S. Forest Service vehicles may be used for official U.S. Forest Service business only in accordance with FSH

Page 1 of 18 (Rev.3-15)

Jackson, Ashlee -FS
Prior to, or early in the G&A Process, both parties should ensure that the cooperator has a EIN/TIN, DUNS, and is CCR registered. CCR registration is required annually. Contact your local G&A Specialist for more information.

Jackson, Ashlee -FS
This document will auto populate the Cooperator's name throughout the document after you enter the desired name in 2 locations. Those locations are: Section III Part A (Legal Authority) and Section V Part C (Notices). After you enter the desired name in each location hit the "TAB" key. This will trigger the auto populate function. The comments for the locations where you enter the text are in bold.

Jackson, Ashlee -FS
Insert FS agreement number using the following format: *FY*-CS-11*RRUUSS-XXX*.

Jackson, Ashlee -FS
Insert cooperator agreement number, if applicable. This is the first location of the auto-populate function.

Jackson, Ashlee -FS
NOTE: All provisions in this agreement are mandatory, unless otherwise excepted.

Regional Updates: Eastern Sierra Sustainable Recreation Projects

USDA, Forest Service — OMB 0596-0217 FS-1500-10

FS Agreement No. 23- - -

Cooperator Agreement No.

CHALLENGE COST SHARE AGREEMENT
Between The

And

And The
USDA, FOREST SERVICE

This CHALLENGE COST SHARE AGREEMENT is hereby made and entered into by and between the , hereinafter referred to as " ," and the United States Department of Agriculture (USDA), Forest Service, hereinafter referred to as the "U.S. Forest Service," under the authority:

Background:

Title:

I. PURPOSE:

The purpose of this agreement is to document the cooperation between the parties to in accordance with the following provisions and the hereby incorporated Operating and Financial Plan, attached as Exhibit A.

II. STATEMENT OF MUTUAL BENEFIT AND INTERESTS:

In Consideration of the above premises, the parties agree as follows:

III. SHALL:

A. LEGAL AUTHORITY. shall have the legal authority to enter into this agreement, and the institutional, managerial, and financial capability to ensure proper planning, management, and completion of the project, which includes funds sufficient to pay the nonfederal share of project costs, when applicable.

B. USE OF GOVERNMENT OWNED VEHICLES. U.S. Forest Service vehicles may be used for official U.S. Forest Service business only in accordance with FSH

Page 1 of 18 (Rev.3-15)

Jackson, Ashlee -FS
Prior to, or early in the G&A Process, both parties should ensure that the cooperator has a EIN/TIN, DUNS, and is CCR registered. CCR registration is required annually. Contact your local G&A Specialist for more information.

Jackson, Ashlee -FS
This document will auto populate the Cooperator's name throughout the document after you enter the desired name in 2 locations. Those locations are: Section III Part A (Legal Authority) and Section V Part C (Notices). After you enter the desired name in each location hit the "TAB" key. This will trigger the auto populate function. The comments for the locations where you enter the text are in bold.

Jackson, Ashlee -FS
Insert FS agreement number using the following format: *FY*-CS-11*RRUUSS*-*XXX*.

Jackson, Ashlee -FS
Insert cooperator agreement number, if applicable. This is the first location of the auto-populate function.

Jackson, Ashlee -FS
NOTE: All provisions in this agreement are mandatory, unless otherwise excepted.



Regional Updates: Easte e

Triad / Holmes Associates, Inc.

INDEPENDENT CONTRACTOR AGREEMENT

This Independent Contractor Agreement ("Agreement") is made and entered into, on the date of the signature dated last below (the "Effective Date"), by and between the Mammoth Lakes Trails and Public Access Foundation ("MLTPA"), a California nonprofit public benefit corporation, whose principal place of business is P.O. Box 100, PMB 432, Mammoth Lakes, CA 93546, Mammoth Lakes, CA 93546 and the independent contractor, Triad/Holmes Associates, Inc. ("Contractor", collectively referred to with MLTPA as the "Parties" and each individually as a "Party"), whose principal place of business is 873 N. Main St., Bishop, CA 93514.

In consideration of the mutual promises contained herein, the Parties agree as follows:

1. **Services**. During this Agreement's Term (as defined in Section 3 below), Contractor agrees to provide services to MLTPA as described in Exhibit A attached hereto (the "Services"). Contractor will perform the Services in a diligent, careful, thorough, and professional manner consistent with customary practice and in compliance with applicable law. Contractor may use Contractor's employees or subcontractors to perform the services under this Agreement.

2. **Compensation and Expenses; Invoices and Payment**.

2.1 MLTPA will pay compensation to Contractor for performance of the Services as set forth in Exhibit A. Upon Contractor's submission of a signed Internal Revenue Service Form W-9 to MLTPA, MLTPA shall make payable any such compensation within thirty (30) days of receipt of an authorized and approved invoice from Contractor upon completion of the Services or as specified in Exhibit A. Any payment made pursuant to this paragraph shall be sent to Contractor's address stated above and deemed paid upon placement in U.S. Mail. Contractor shall provide MLTPA with no more than one (1) invoice per month.

2.2 MLTPA will not reimburse Contractor for out-of-pocket expenses incurred by Contractor in connection with performance of the Services, unless specified in Exhibit A.

2.3 Contractor will pay, when and as due, any and all taxes incurred as a result of Contractor's compensation, including, without limitation, any and all federal income taxes, territorial taxes, estimated taxes, or taxes imposed upon revenue or income by any governmental entity having taxing authority with respect to Contractor. MLTPA will not: (a) withhold taxes under the Federal Insurance Contributions Act ("FICA") (e.g., Social Security, Medicare) from payments remitted by MLTPA to Contractor; (b) make FICA payments on Contractor's behalf; (c) make federal or state unemployment compensation contributions on Contractor's behalf; or (d) withhold federal or state income tax from payments remitted by MLTPA to Contractor.

3. **Term, Termination, and Survival**. This Agreement's term will begin on the Effective Date and will terminate upon completion of the Services set forth in Exhibit A or December 31, 2024, whichever occurs sooner ("Term"). Either Party may provide notice of termination of this Agreement at any time and for any reason with thirty (30) days prior written notice to the other Party. Notwithstanding the foregoing, either party has the option to terminate











Regional Updates: Eastern Sierra Sustainable Recreation Projects

John Northmore Roberts & Associates, Inc.

INDEPENDENT CONTRACTOR AGREEMENT

This Independent Contractor Agreement ("Agreement") is made and entered into, on the date of the signature dated last below (the "Effective Date"), by and between the Mammoth Lakes Trails and Public Access Foundation ("MLTPA"), a California nonprofit public benefit corporation, whose principal place of business is P.O. Box 100, PMB 432, Mammoth Lakes, CA 93546 and the independent contractor, John Northmore Roberts & Associates, Inc. (doing business as NorthmoreCorvillon and referred to herein as "Contractor", collectively referred to with MLTPA as the "Parties" and each individually as a "Party"), whose principal place of business is 2927 Newbury St., Ste. B, Berkeley, CA 94703.

In consideration of the mutual promises contained herein, the Parties agree as follows:

1. **Services**. During this Agreement's Term (as defined in Section 3 below), Contractor agrees to provide services to MLTPA as described in Exhibit A attached hereto (the "Services"). Contractor will perform the Services in a diligent, careful, thorough, and professional manner consistent with customary practice and in compliance with applicable law. Contractor may use Contractor's employees or subcontractors to perform the services under this Agreement.

2. **Compensation and Expenses; Invoices and Payment**.

2.1 MLTPA will pay compensation to Contractor for performance of the Services as set forth in Exhibit A. Upon Contractor's submission of a signed Internal Revenue Service Form W-9 to MLTPA, MLTPA shall make payable any such compensation within thirty (30) days of receipt of an authorized and approved invoice from Contractor upon completion of the Services or as specified in Exhibit A. Any payment made pursuant to this paragraph shall be sent to Contractor's address stated above and deemed paid upon placement in U.S. Mail. Contractor shall provide MLTPA with no more than one (1) invoice per month.

2.2 MLTPA will not reimburse Contractor for out-of-pocket expenses incurred by Contractor in connection with performance of the Services, unless specified in Exhibit A.

2.3 Contractor will pay, when and as due, any and all taxes incurred as a result of Contractor's compensation, including, without limitation, any and all federal income taxes, territorial taxes, estimated taxes, or taxes imposed upon revenue or income by any governmental entity having taxing authority with respect to Contractor. MLTPA will not: (a) withhold taxes under the Federal Insurance Contributions Act ("FICA") (e.g., Social Security, Medicare) from payments remitted by MLTPA to Contractor; (b) make FICA payments on Contractor's behalf; (c) make federal or state unemployment compensation contributions on Contractor's behalf; or (d) withhold federal or state income tax from payments remitted by MLTPA to Contractor.

3. **Term, Termination, and Survival**. This Agreement's term will begin on the Effective Date and will terminate on DATE ("Term"). OPTIONAL SENTENCE: Either Party may provide notice of termination of this Agreement at any time and for any reason with thirty (30) days prior written notice to the other Party. Notwithstanding the foregoing, either party has the option to terminate this Agreement immediately upon the occurrence of any of the following

From: John Roberts john@johnnorthmoreroberts.com
Subject: SD proposal to MLTPA - Inyo Campgrounds
Date: January 11, 2024 at 11:28 AM
To: John Wentworth johnwentworth@mltpa.org, Chelsea Taylor chelseataylor@mltpa.org
Cc: Daniela Pena Corvillon daniela@johnnorthmoreroberts.com, Pin Wang pin@johnnorthmoreroberts.com

JR

Hello John,

We're pleased to submit the attached proposal to you for our services for the design of renovations to several campgrounds in the Inyo National Forest. Those campgrounds include:

LOWER LEE VINING AREA CAMPGROUNDS
- Lower Lee Vining
- Morraine
- Aspen

INDEPENDENCE CREEK AREA CAMPGROUNDS
- Lower Gray's Meadow
- Upper Gray's Meadow
- Onion Valley

This proposal assumes that you will be providing us with topographic surveys of each of the campgrounds in AutoCAD format. It further assumes that our work will be taken through the Schematic Design stage in support of the internal NEPA compliance process required by USFS for the renovations. The Schematic Design package will be comparable to that which we have produced for the Reds Meadow Valley Campgrounds, without the wetland delineation and associated restoration actions, which we reviewed together during our zoom conference this morning and which will be available from Adam Barnett at the end of this month. This proposal does not include further development of the documents into a set of biddable construction documents. We will be happy to provide you with a proposal for those services when the extent of the anticipated construction project is more fully defined.

We are very excited about this project and are looking forward to assisting you and the Inyo in any way we can. Please let me know if you have any questions or comments about the proposal. We are available at any time to discuss this with you.

Best

John N. Roberts
John Northmore Roberts & Associates, Inc.
Landscape Architecture and Land Planning
2927 Newbury Street, Suite B, Berkeley, CA 94703
www.johnnorthmoreroberts.com
510.843.3666 (office) 510.908.2066 (cell)

Mammoth Lakes Trails + Public Access
John Northmore Roberts & Associates, Inc. dba NorthmoreCorvillon
Design Restoration of Lower Lee Vining and Independence Creek Campgrounds, Inyo NF
Concept through Schematic Landscape Design
1/5/24

	BILLING RATE:	$265 John N. Roberts Principal	$185 Daniela Corvillon Principal - Proj Mgr	$150 Kyra Baldwin Associate Designer	TOTAL JNRA
1.00	**Schematic Landscape Design**	123	275	301	699
1.01	Project Kick-off Meeting (virtual)	1	1	1	$600
1.02	Coordinate with Surveyor (virtual)	2	4		$1,270
1.03	Prepare AutoCAD project base maps with Survey	2	8	4	$2,610
1.04	Site visit to field check survey, prepare site assessment, and confirm preliminary design concepts	32	32	32	$19,200
1.05	Prepare Conceptual Site Design Diagrams for 6 Campground sites: Lower Lee Vining area (Lower Lee Vining, Moraine, & Aspen Campgrounds) and Independence Creek area (Lower Grays Meadow, Upper Grays Meadow, & Onion Valley Campgrounds)	24	36	24	$16,620
1.06	**Meeting 1 (virtual) to Review Assessment Results & Conceptual Diagrams**	2	2	2	$1,200
1.07	Prepare Preliminary Schematic Site Design Diagrams for 6 Campground sites: Lower Lee Vining area (Lower Lee Vining, Moraine, & Aspen Campgrounds) and Independence Creek area (Lower Grays Meadow, Upper Grays Meadow, & Onion Valley Campgrounds)	24	86	110	$38,770
1.08	**Meeting 2 (Virtual) to Review Draft Schematic Site Plans**	2	2	2	$1,200
1.09	Finalize Schematic Design Drawings Set for 6 Campground sites: Lower Lee Vining area (Lower Lee Vining, Moraine, & Aspen Campgrounds) and Independence Creek area (Lower Grays Meadow, Upper Grays Meadow, & Onion Valley Campgrounds)	24	80	110	$37,660
1.10	**Meeting 3 (Virtual) to Review Schematic Design Drawing Set**	2	2	2	$1,200
1.11	Revise and submit final schematic plans	2	16	8	$4,690
1.12	Bi-Weekly Team Coordination Meetings (allow for 6 at 1 hr ea)	6	6	6	$3,600
	Schematic Landscape Design	$32,595	$50,875	$45,150	$128,620
	Subtotal of Hours	123	275	301	699
	Net Fees	$32,595	$50,875	$45,150	$128,620
	Sub-Consultants Coordination (6%)				$0
	Expenses				$2,409
	TOTAL				$131,029

	Reimbursable Budget	FEE	$2,409
		Travel (1-car)850 miles RT x $0.67	$570
		Lodging - $150/night/pers - 2 nights	$900
		Per Diem $80/day/person x 3 x 3	$720
		10% Mark-up	$219

Regional Updates: Eastern Sierra Sustainable Recreation Projects

John Northmore Roberts & Associates, Inc.

Site Visit: *October 17 – 20*

- Mono County Campgrounds
  - *Lee Vining*
- Inyo County Campgrounds
  - *Grays + Onion Valley*







Recreate Responsibly California



Hi Recreate Responsibly California Coalition members,

We kicked off the new year with many great updates, a sharing of resources, and some new faces! Topics ranged from responsible recreation campaigns, upcoming advocacy efforts, and even some news about Pierce Brosnan facing charges for allegedly walking off-trail in restricted hydrothermal areas.

Education Campaigns

Recreate Responsibly Winter Recreation Guide was recently released

- Take a look at the **Winter Edition**
- Feel free to utilize or share **the Toolkit with Graphics**

Respect Campaign: The BLM and their foundation has invested time and creativity in their "Respect Campaign" featuring "Spokespebble", a "nature-loving hunk of million-year-old sedimentary rock who is young at heart and always on the go."

- **Visit the Respect. Connect. Protect.** webpage for some charming inspiration.

Advocacy

Visit California is in second and final year of its Regional Strategic Tourism Planning process with the global consulting firm JLL. These regional plans are calling for as many voices as possible to provide feedback on tourism issues in your region. If you haven't been able to share comments, now is a great time to get engaged.

- **Get a refresh on the effort here.**
- **Submit your comments using this form.**

News

The Outdoor Recreation Roundtable released the second edition of the New Rural Economic Development Toolkit. This comprehensive guide is designed to help communities around the country strengthen their economies through outdoor recreation. From economic impact and public health to housing affordability, stewardship, and collaboration, the toolkit is full of new tools to help leaders thrive. We've shared links from the virtual event below, including the event recording.

- **New Rural Economic Development Toolkit** Culminating three years of research on rural economic development through outdoor recreation, this resource aggregates 12 best practices, case studies, tools, and advice from practitioners in rural communities.
- **The Rural Development Toolkit Mapping Project** is part of the OOR research effort aimed at showcasing all communities around the US seeking support from state/federal representatives and agencies, to develop outdoor recreation. Please use this form to indicate your needs.
- You can use these links to view the Webinar Recording, Slides, and Links from Chat

Reminder: Upcoming Conferences

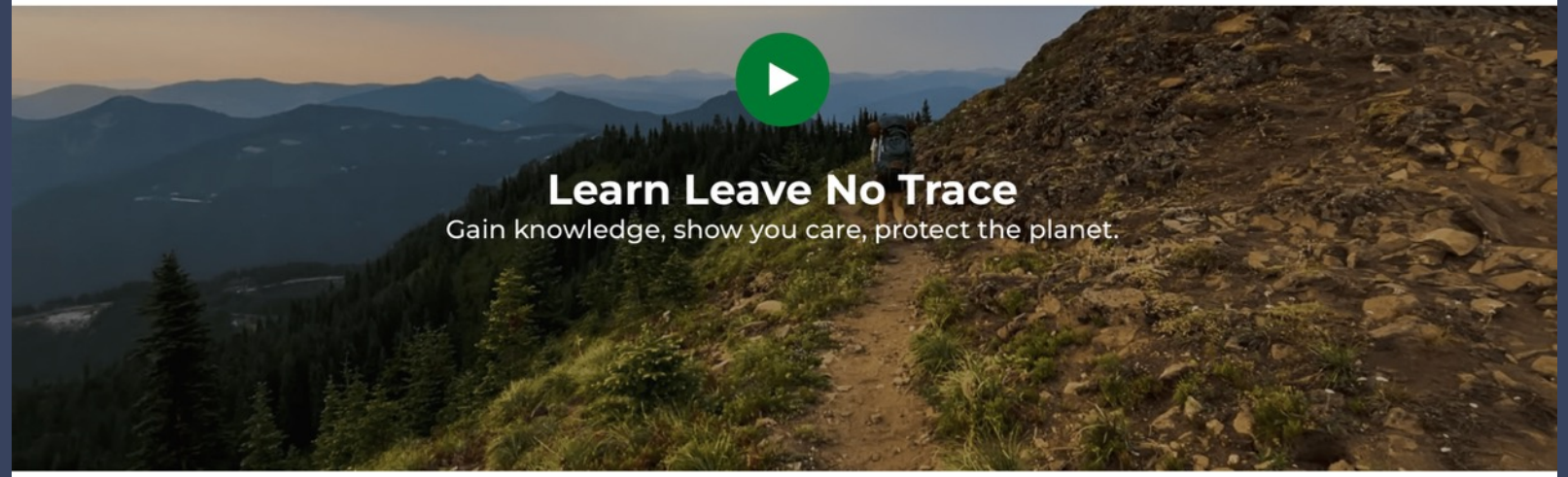
We shared these last year but wanted to offer the reminder about two upcoming conferences.

- Learn more about the **California Trails & Greenways Conference**— taking place in Olympic Valley near Lake Tahoe, April 30th-May 3rd, 2024.
- The Society of Outdoor Recreation Professionals will host their annual National Outdoor

Recreate Responsibly California

LEAVE NO TRACE

SIGN IN



Courses

Start with the 101 Course and expand your outdoor ethic.



Leave No Trace 101 Course

Course · 47 lessons

This is an introduction to Leave No Trace and the actions we can collectively take to pro net. In this course we...

English



Leave No Trace Backcountry Course

Course · 39 lessons

This course covers essential information for a minimally impactful trip into the backcountry. Join us and learn the skills...



Leave No Trace Stock Use Course

Course · 32 lessons

Learn the ins and outs of stock use in the outdoors. This 60-minute course guides you through the Leave No Trace 7...

Recreate Responsibly California

National Park Service SEARCH MENU



NPS Commemorations and Celebrations

Home | Your Park Story | Annual Events | Anniversaries | Awards & Recognition

NPS.gov / Home / Annual Events / National Park Week

National Park Week

HOW TO CELEBRATE NATIONAL PARK WEEK

Love national parks? There's a holiday for that! Join us for National Park Week, a nine-day celebration of everything "parks". Not just about more than 400 national parks nationwide of different shapes, sizes, and types. Also discover what the National Park Service does through our programs and partners to preserve natural and cultural heritage and provide recreational opportunities in places across the country—and even the world!

National Park Week is happening **April 20 to April 28** this year. Entrance fees will be waived on April 20, 2024, to kick off the celebration and to encourage everyone to enjoy their national parks in person. National Park Service parks, programs, and partners will host events and activities all week! Follow National Park Week on social media and join the fun all week using **#NationalParkWeek**.



Last year's National Park Week theme is "Your Park Story."
Image designed by the National Park Service

Visit a Park

Did you know there are more than 400 national parks? They come in different shapes, sizes, and naming designations (not all are named "National Park!") and may be a lot closer to home than you think. Entrance fees are waived the first day of National Park Week to encourage people to come out to enjoy their

Recreate Responsibly California

CA.GOV

California Department of Parks and Recreation

ENHANCED BY Google

OHV | OHP | DBW | Translate

ABOUT | VISIT A PARK | GRANTS | WHAT'S NEW | JOBS | LEARNING | NEWS

Path Forward Strategic Plan

State Parks Launches **Path Forward**

5-Year Strategic Plan

FEBRUARY-2024

California State Parks developed a strategic plan, Path Forward, to help guide the department through the next five years. This plan was developed by a work group of over 100 State Parks employees with input from partners and stakeholders. An all employee survey to gather feedback on the plan closed on March 4, 2022.

The plan has been finalized and is ready for implementation.

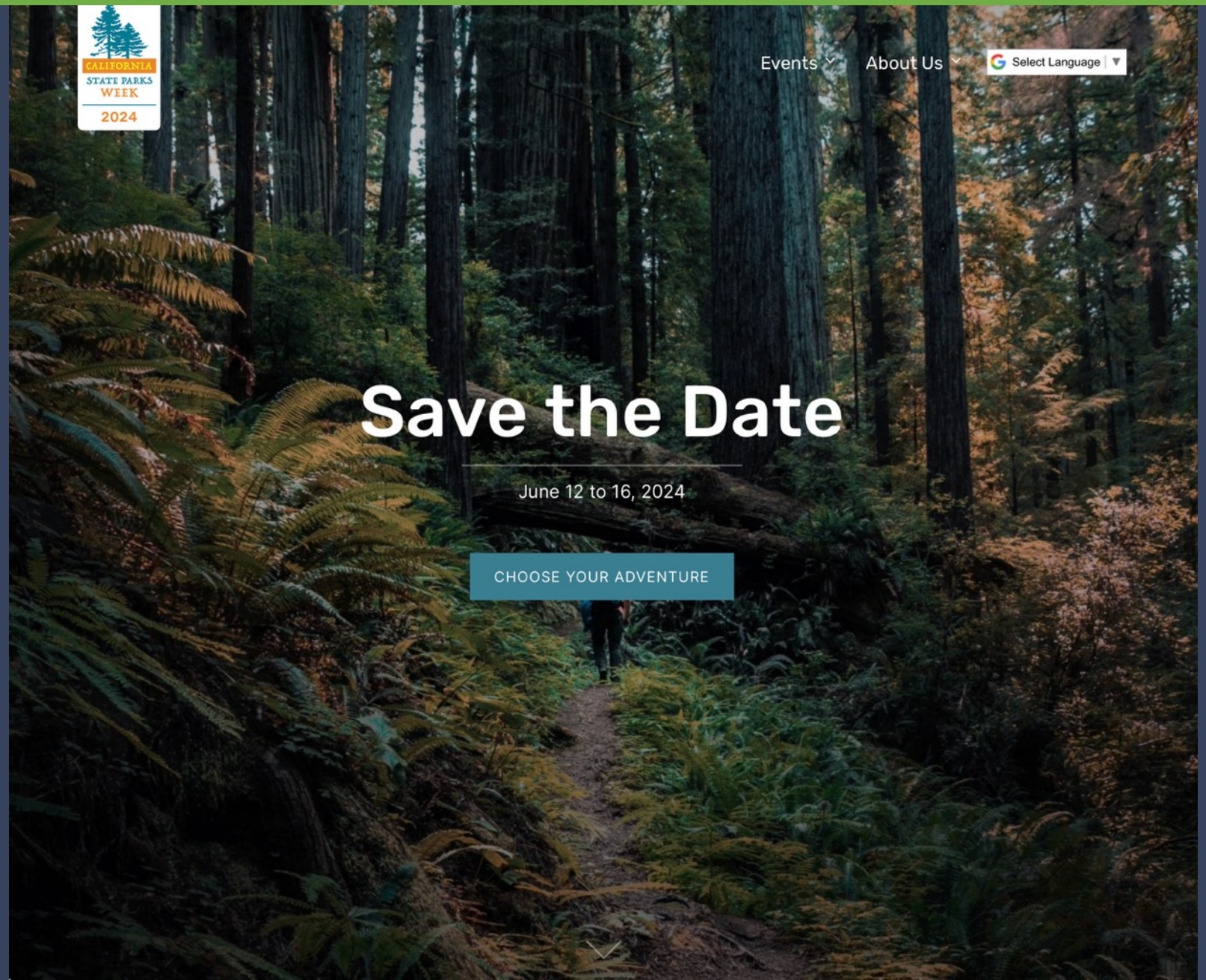
***The translatable version of the strategic plan can be found in the drop-down sections below.**



View Path Forward Strategic Plan

Be sure to check this webpage for updates on the strategic plan.

Recreate Responsibly California



Recreate Responsibly California



SUSTAINABILITY & STEWARDSHIP TOOLKIT

CalTravel is committed to helping members champion sustainability and stewardship practices that enhance the economy, environmental health, visitor experience, and well-being of residents—ensuring tourism grows responsibly and has a positive impact on communities. Together, we can protect our Golden State and ensure it remains a viable place to visit, live, and work—now and in the future.

Use the toolkit below to discover programs, best practices, examples of what others are doing, news, and more.

Recreate Responsibly California

How to Pee in the Woods

Tags: *leave no trace* *Recreate Responsibly*



There are many circumstances when it is helpful to know the correct way to relieve oneself when modern plumbing–or even an outhouse–is unavailable. Credit: AI-generated image, Shutterstock.

Tweet Share Pin Share

Leave No Trace principle number 3, '*Dispose of Waste Properly*,' applies to human waste–even Number 1. Here is an easy guide to ethical outdoor urination.

By Bridget Lyons

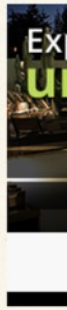
Feb. 20, 2024—To pee or not to pee?

For an outdoorsperson, that's not really the question. If you're at all tuned into the importance of staying hydrated, you're going to need to pee in a natural area if you're in one for more than an hour or so.

For those of us who like to spend time away from 21st century plumbing, the real question is,



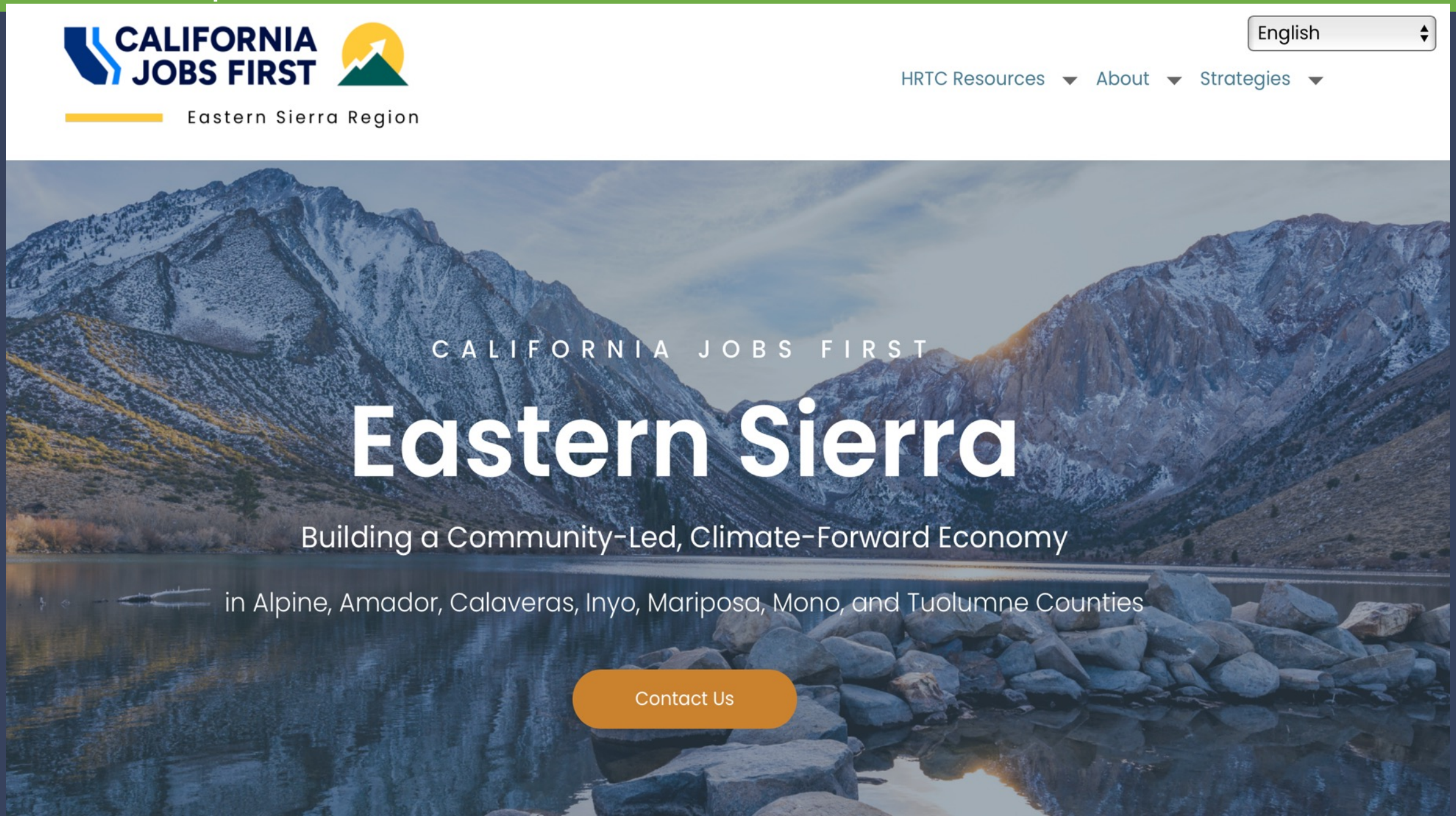




Regional Updates: Eastern Sierra Sustainable Recreation Projects



Regional Updates: Eastern Sierra Sustainable Recreation Projects



Today's Team:

Sierra Business Council Staff:

Erika Harvey
Kristin York
Eric Robins
Kara Bechtle
Magnolia Bara
Jill Sanford
Tallulah Pellissier Lloyd
Stacy Corless
Sarah Isabel Moe

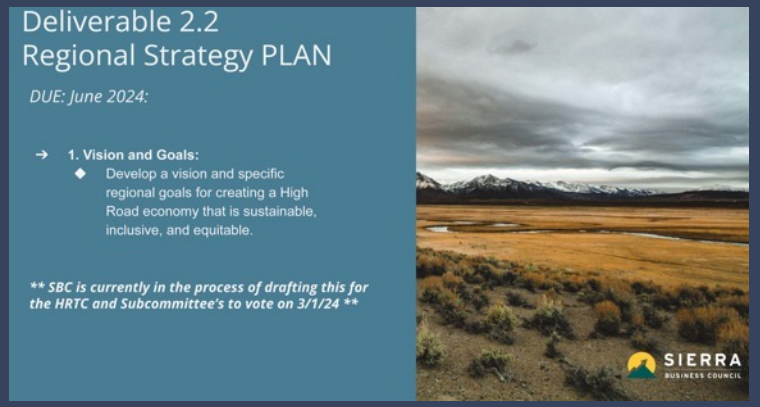
Regional Partners & Consultants:

Agnew :: Beck Team
Egon Terplan
Andrew Gardner
Mother Lode Job Training
Eastern Sierra Council of Governments

CALIFORNIA JOBS FIRST
Eastern Sierra Region

Regional Updates: Eastern Sierra Sustainable Recreation Projects







CA Jobs First / CERF

- On behalf of the ESSRP, MLTPA is in discussions with Sierra Business Council to provide outreach, convening, and facilitation capacity to support the CA Jobs First / CERF "Regional Strategy PLAN" for the Eastern Sierra Region
- Efforts will be focused in the prioritized "Sustainable Recreation and Tourism" sector

Partner Updates – In REVERSE Alphabetical Order

- Town of Mammoth Lakes
- National Park Service
- Mono County
- Inyo National Forest, USFS
- Inyo County
- HT National Forest, USFS
- ESCOG
- City of Bishop
- CALTRANS
- BLM
- Alpine County

State Updates



THE LATEST

SEE WHERE TANGIBLE, ON THE GROUND PROGRESS IS BEING MADE NOW.

⊕ Click for Latest Governor's Monthly Update ⊕



February 13, 2024

GOAL 1

Sierra Nevada Conservancy Shares Draft Strategic Plan for Public Comment

Comments can be emailed or delivered in person at SNC's March 7 Governing...

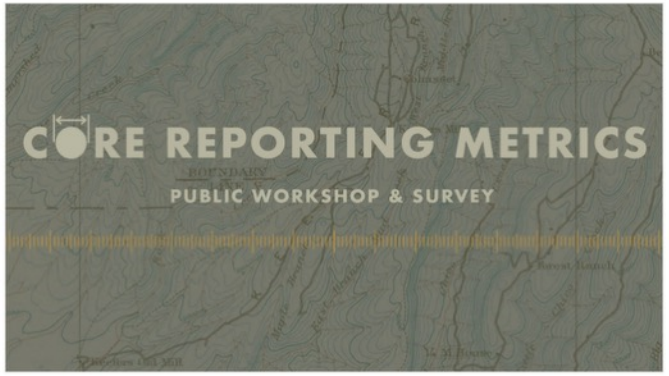


January 30, 2024

GOAL 1

Planscape Adds All Four CA Regions and Launches Plan Journey

Full coverage now includes Northern California. The Plan journey helps...



Survey Open for Core Reporting Metrics



February 13, 2024

REGIONAL MEETING

Southern California Regional Meeting

Southern California Regional Meeting will be held April 4 & 5.



February 21, 2024

UNCATEGORIZED

USDA Forest Service Invests Nearly $179 Million For Priority Landscapes In California to Confront Wildfire Crisis

Reducing fuel loads in the forest through a variety of methods.



February 5, 2024

GOAL 1

NOAA Invests $34M in Fire Behavior Prediction

Funding will go to six research universities in NOAA's Cooperative...

State Updates



State Updates



2023 HIGHLIGHTS

Joint Strategies Completed for Beneficial Fire and Sustainable Outdoor Recreation

Task Force Work Groups completed and launched their Joint Strategies as required in California's Wildfire & Forest Resilience Action Plan. Click below to see them, and look forward to Reforestation Pipeline, Resilient State Lands and Private Landowner strategies to be published in early 2024.

> Beneficial Fire

> Sustainable Outdoor Recreation

State Updates

2024 official budget resources now online

List to be updated through June

JASON SISNEY

JAN 10, 2024

8 1 Share ...

The Governor transmitted his proposed 2024-25 budget plan to the Legislature, as required by the Constitution, on January 10, 2024. Almost all proposals incorporated into California state budgets are provided online or discussed in legislative hearings well in advance of enactment.

This page provide links to key sources of official budget information, to be updated through June 2024. Notices of updates will be provided occasionally via my LinkedIn and Threads feeds.

Governor's January 10 Budget Proposal

Summary and Detail: https://ebudget.ca.gov/

Statewide Financial Information Tables: https://ebudget.ca.gov/budget/2024-25/#/FinancialInfo

Budget Change Proposals (BCPs), released on a rolling basis over time: https://esd.dof.ca.gov/dofpublic/viewBcp.html

Trailer Bill Language Page: https://esd.dof.ca.gov/trailer-bill/trailerBill.html

Governor's Proposed 2024-25 Budget Bill: AB 1812 (Gabriel) and SB 917 (Skinner). The Constitution requires the Legislature's budget committee chairs to introduce the Governor's proposed budget bill immediately upon receipt.

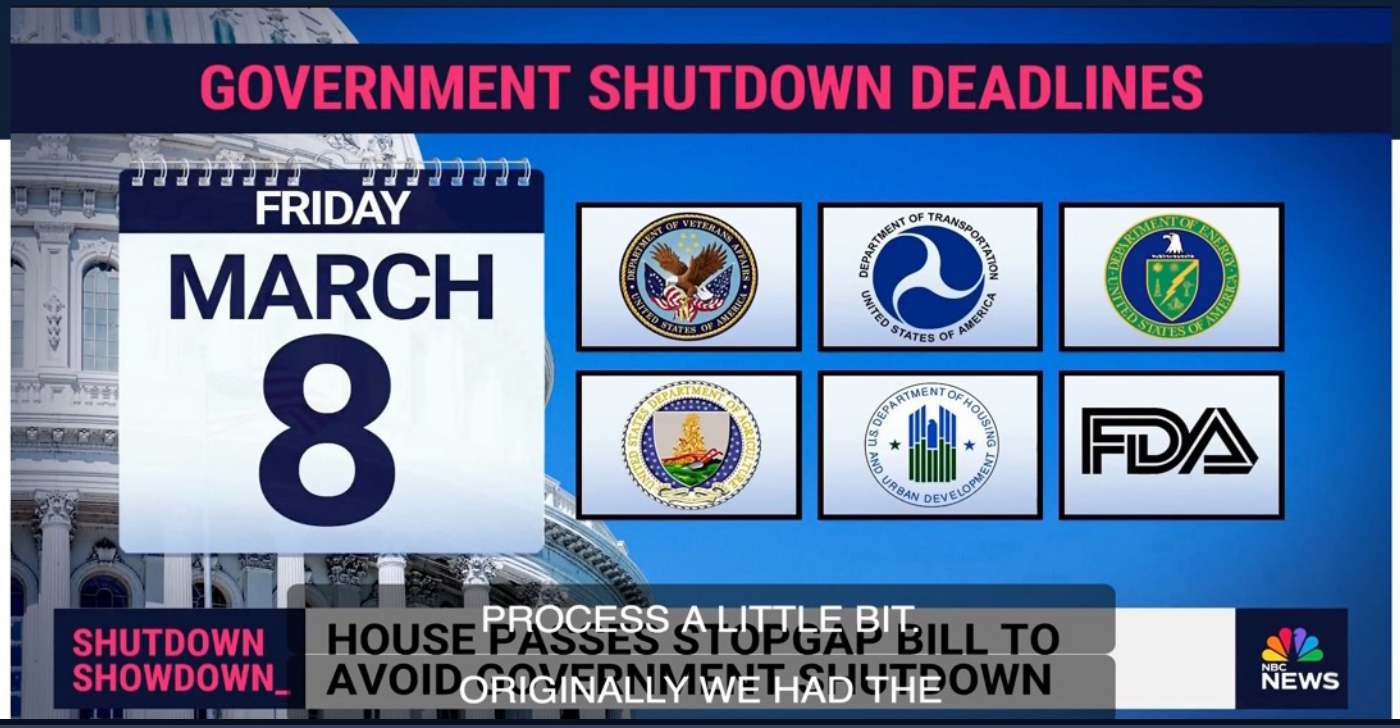
Federal & National Updates

March 8

GOVERNMENT SHUTDOWN

Biden signs short-term funding bill, averting a government shutdown

Republicans and Democrats staved off a painful government shutdown this weekend – but only temporarily. The new funding deadlines are March 8 and March 22.



Next Meeting - First Monday of the Month @ 3:30

Thank You - !

Next Regular ESSRP Partner Meeting

Monday April 1, 2024 @ 3:30 PM